Wages in Rail Markets: Deregulation, Mergers, and Changing Networks Characteristics

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#### ABSTRACT

The Staggers Act of 1980 largely deregulated the Class I Railroad industry and has had profound effects on labor. Between 1978 and 1994, employment in the industry decreased by about 60 percent, while real wages (average compensation) increased by over 40 percent. Earlier research examined employment effects; in this paper, we develop and estimate compensation effects using firm level data. By using firm level data, we can identify effects of partial deregulation, an accompanying and massive consolidation movement, and changes in firm operating and network characteristics. Our estimates suggest that mergers contributed 5 to 15 percent; partial deregulation contributed about 20 percent; and changes in firm operating and network characteristics contributed 4 to 5 percent to the overall increase in wages.

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#### **INTRODUCTION**

Over the last 25 years, there has been significant regulatory reform in key infrastructure industries including airlines, motor carriage, telecommunications, electricity, and railroad markets. Regulation commonly is thought to benefit labor employed in those markets (Rose 1987; Hendricks 1994; Card 1998). In such research, it commonly is held that regulation creates rents, a portion of which is appropriated by labor unions in the form of higher wages and, perhaps, employment. With deregulation, rents dissipate along with wages and possibly employment. Indeed, there is considerable evidence suggesting that deregulation reduces rents and, as a result, wages and employment have fallen in many of these industries.<sup>1</sup> However, as noted by Hendricks (1977, 1994), the effects of regulation and deregulation are market specific and depend critically on the regulatory process. Indeed, unlike other industries, partial deregulation of the railroad industry likely reduced inefficiencies and increased the level of rents available.<sup>2</sup>

In our previous study, we found that employment levels have decreased, due to partial deregulation, mergers, and changing operating and network characteristics of firms (Davis and Wilson 1999). In this study, we examined average hourly earnings (total per hour compensation) for railroad workers and partial deregulation, and found that compensation rates have increased dramatically despite large decreases in employment. One hypothesis for this finding is that under regulation, serious inefficiencies were embedded in the industry, some of which were related directly to labor (e.g., inefficient work rules) while still other inefficiencies affected rail labor.<sup>3</sup> Under partial deregulation, labor and regulatory impediments to efficiency were reduced, increasing labor productivity and resulting in the loss of employed labor. Thus, partial

deregulation may have allowed for increased rents, some of which were shared with the labor that remains.

Partial deregulation of the railroad industry by the Staggers Act of 1980 allowed firms greater freedom to adjust rates, to merge with other firms, and to abandon or sell unprofitable lines. These freedoms allowed firms to change the structure of the industry and to alter their operating characteristics. There is now significant research on rates and costs in the industry resulting from these freedoms.<sup>4</sup> Generally, it is widely held that costs have fallen dramatically as a result of partial deregulation and that rates are much lower, owing to partial deregulation, costs savings, and changes in the network and operating characteristics of firms.

Since partial deregulation, there have been associated and major effects on labor in the industry. From 1978 to 1994, industry employment decreased by 60 percent, while average firm employment increased by 33 percent. Accompanying these changes are a 43 percent increase in real average compensation and a reduction in the number of firms from 41 in 1978 to 12 in 1994 (American Association of Railroads, *Railroad Facts*). The contraction of firms largely is the result of a massive consolidation movement since partial deregulation. Many studies have documented how partial deregulation affected industry costs, efficiency, and profits. Some studies also have examined the effects of these changes on the industry's labor markets (Hendricks 1994; MacDonald and Cavalluzzo 1996; Peoples 1998). Generally, these studies use either aggregate wage data or Consumer Population Survey data, which do not allow characteristics of the firm(s) to be embedded in the estimation. In this research, we extend previous research by identifying industry and firm-level variables, directly or indirectly associated with partial deregulation, that affect firm-level wages. These variables allow the

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effects of mergers, partial deregulation, and changes in firm characteristics/networks to be empirically identified. We find that mergers generally result in higher compensation with an average marginal effect ranging from 7.5 to 15 percent, and that mergers contribute 5 to 15 percent of the overall increase in wages. Our estimates suggest partial deregulation accounts for about 20 to 23 percent of the increase in average compensation between 1978 and 1994. Evidence suggests that firm operating characteristics matter in the determination of average compensation. In particular, output, size of network, average length of haul and the percentage of unit train traffic (i.e., bulk movements) each affect average compensation.

## BACKGROUND

Through the range of data (described below), all firms — with the exception of the Florida East Coast, were governed by union work rules. Faced with coordinating a large industrial enterprise with workers who often were inexperienced and undisciplined, early railroads developed a system of stringent and well-defined work rules. Subsequently, these work rules became, and remain, a central feature of railroad negotiations with unions.<sup>5</sup> These work rules govern the type of work that members do, and dictate the number of workers in many jobs. Work rules mandate the number of crew members required to operate a train (Peoples 1998; Talley 2001). Work rules also have established the number of miles a train must travel to constitute a full workday (Peoples 1998; Talley 2001). Historically, unions have seen work rules as tools for maintaining job security, while firms have seen them as costly impediments to productivity. Many studies have examined the impact of deregulation for unionized labor markets. Hendricks (1994) offers a concise description of several mechanisms that may be at work in regulated markets. He suggests that deregulation can have contrasting effects. For example, deregulation may introduce increased competition between firms, decreasing prices, and put downward pressure on wages. At the same time, deregulation may allow management a more efficient use of labor, increasing labor productivity. Improvements in productivity may be associated with increases in wages. In his study, Hendricks finds that on a verage rail earnings were positive relative to other manufacturing industries before and after deregulation. However, this differential vanished when worker characteristics and union density were included as explanatory variables in an earnings regression. Furthermore, Hendrick's plots of annual observations on rail earnings differentials suggest differentials were higher in the early 1980s than in the later 1980s.

MacDonald and Cavalluzzo (1996) examine railroad wages and regulation and find that rail wages followed a complex pattern after partial deregulation. The authors found that wage premiums initially increased after partial deregulation as unions successfully bargained for higher wages. The authors suggested that firms and unions expected increased profits after partial deregulation as firms were expected to raise rates. However, as firms customized their rates to conform to the cost structure of shipments, traffic shifted, labor demand fell, and negotiations turned less favorable to unions. Other researchers explicitly examine labor productivity in the railroad industry. Hsing and Mixon (1995) found that labor productivity accelerated after partial deregulation. They also suggested that employment become more wage-elastic after partial

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deregulation. These results suggest that large employment declines should be associated with relatively small wage increases.

Present in these studies is the notion that partial deregulation allowed firms freedom to adapt, to change or avoid work rules, and to respond to competition from other modes of transportation. For example, partial deregulation allowed firms unprecedented freedom to customize rate structures. Adjusting rates allowed firms to offer shippers incentives, which enticed them to consolidate shipments over longer distances in labor saving unit trains and allowed railroads to exploit unrealized economies of traffic density and service.<sup>6</sup> Mergers between firms — whether parallel or end-to-end, allowed for a more efficient network of track and improvements in efficiency and traffic density. Furthermore, partial deregulation allowed firms unprecedented freedom to abandon high cost lines, again allowing for a more efficient track network.

These changes clearly affected labor as several industry characteristics, especially employment, changed dramatically after partial deregulation. Total industry output increased modestly, and employment fell dramatically, translating into large increases in labor productivity (see Table 1). In the unionized railroad industry, the relationship between labor productivity and wages is not straightforward. Regulation required firms to service a number of unprofitable lines and work rules maintained employment levels arguably higher than the efficient level. If, in addition, unions kept wages artificially high, partial deregulation may simply have allowed firms to improve productivity to match wages. In this study, we investigate the magnitude and direction of the relationship between real compensation and firm characteristics associated with partial deregulation and labor productivity.<sup>7</sup>

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#### MODEL

To model firm wages in this industry, we follow Martinello (1989) wherein firms minimize costs, subject to a union utility constraint. The firm's minimum non-labor cost function is (i.e., the cost function given a level of employment):

$$K(r, \mathcal{Q}|L) = \min_{x} \left[ rX|L \right]$$

$$s.t. \quad \mathcal{Q} = \mathcal{Q}(X, L),$$
(1)

where L = employment, X = a vector of inputs, r is a vector of input prices, Q is a vector of output, and Q(X,L) is the technology. Unions derive utility from wages and employment U = U(w, L). We assume union's require wages sufficient to provide a level of utility superior to the level of utility received in alternative opportunities  $U(w, L) = \theta U(w_a, L)$ . Inverting this utility function allows L to be expressed in terms of the alternative wage (w<sub>a</sub>) and the bargaining parameter ( $\theta$ ). Substituting the result into Equation (1), results in:

$$Min_{w}C = wL(w \mid w_{a}, \theta) + K[r, Q \mid L(w \mid w_{a}, \theta)].$$
<sup>(2)</sup>

The first-order condition for this equation is:

$$wL_{w} + L(w \mid w_{a}, \theta) + K_{I}[r, Q \mid L(w \mid w_{a}, \theta)]L_{w} = 0.$$
<sup>(3)</sup>

Solving Equation (3) for w gives a reduced form equation for firm-level wages. The reduced form, written in general form is:

$$w = w(w_a, \theta, Q, r), \tag{4}$$

where w represents real firm wages,  $w_a$  is an alternative wage opportunity,  $\theta$  is an index of union bargaining strength, Q is firm output, r is a vector of non-labor input prices.

Equation (4) is the basis for formulating our empirical work. The equilibrium wage is a location on the contract curve defined by tangency points of union utility functions and firm isocost lines. A change in the alternative wage, the bargaining power parameter, output, input prices, regulatory regime, innovation, network size, and operating characteristics change the position of one or both functions defining the contract curve and equilibrium wage observed. Many of the changes in our analysis arguably can be embedded in both equations and may have differential effects across the equations, yielding the comparative statics largely ambiguous.

## **Specification and Variables**

We estimate two general models using a double-log specification of Equation (4). They differ by the inclusion or exclusion of firm specific controls for unobserved heterogeneity. Following Equation (4), we include variables to control for a variety of firm specific, union, and regulatory effects. In both sets, we include a linear trend variable (TRND) to capture the long-term trend in wages. The trend variable takes a value of 1 in 1978, 2 in 1979 ....., and 17 in 1994. The effects of the Staggers Rail Act are captured through the introduction of a dummy variable (STAG) and a nonlinear adjustment variable (STAGADJ). The dummy variable takes a value of 2 ero for years prior to 1981 and a value of 1 for years after 1980. The nonlinear adjustment variable follows a similar treatment by Wilson and Wilson (2001).<sup>8</sup> This variable is defined as:

$$STAGADJ = STAG * \frac{YSS}{(1+YSS)}$$
(5)

where YSS is the number of years since passage of Staggers (i.e., 1981=0, 1982=1,....). This treatment allows the effects of partial deregulation to affect wages gradually and to dissipate with time since passage. The total effect of partial deregulation then is given by:

$$\frac{w^{PD} - w^{R}}{w^{R}} = \left[ \exp\left(\beta_{STAG} + \beta_{STAGADJ}\left(\frac{YSS}{1 + YSS}\right)\right) - 1 \right] * 100, \quad (6)$$

where  $w^{PD}$  and  $w^{R}$  represent partially deregulated and regulated wage levels, respectively. With this nonlinear specification of the effects of Staggers, there is a shift in the intercept and an effect that dissipates with time, that is, as YSS increases the effect of the second term dissipates with time, reaching a asymptote of  $\beta_{STAG} + \beta_{STAGADJ}$  which can then be used to calculate the long-term effect of the legislation.

A key element in our analysis is the modeling of mergers. As discussed earlier, partial deregulation reduced the requirements necessary for firms to merge and over the time period of our data, there were 13 mergers. Our treatment of merger effects mirrors our treatment of the effects of the Staggers Rail Act. In specifications without firm effects, we identify merger effects with two separate variables. First, we include a dummy variable, MERGE, taking a value of 0 in years before a merger, and 1 in years following a merger. Second, we use a nonlinear adjustment variable to control for a nonlinear post-merger trend wherein the largest effects of a merger are felt immediately after a merger and dissipate with time. This variable (YSMADJ) is defined as:

$$YSMADJ = \frac{YSM}{(1+YSM)},$$
(7)

where YSM is the number of years since a merger took place, taking a value of 1 in the first year following a merger, 2 in the second year, and so on until the firm merges again, or the sample ends. Similar to our modeling of regulatory regime, the effects of a merger are given by:

$$\frac{w^{M} - w^{N}}{w^{N}} = \left[ \exp\left(\beta_{MERGE} + \beta_{YSMADJ}\left(\frac{YSM}{1 + YSM}\right)\right) - 1 \right] *100$$
(8)

where M and N indicate merge and not merged.9

In specifications with firm controls for unobserved heterogeneity, we include the adjustment variable for mergers (YSMADJ). However, the inclusion of a merge dummy introduces singularity with the firm controls. Instead the intercept effects of a merger are embedded in the firm dummy variables. For firms that are not involved in a merger, we specify a simple firm specific dummy variable over the entire sample. For firms that are involved in a merger, we create a new firm dummy variable for the new merged firm. We discuss our approach to modeling the effects of a merger below.

We also include a variety of other control variables, including the percentage of traffic carried via unit trains (%UT) and average length of haul (ALH). Unit trains carry only a single commodity from a single source and to a single destination. Such movements require less

switching of cars and much less labor. We expect — as unit train traffic increases, compensating differentials paid for dealing with the less arduous unit trains will decrease. In contrast, we expect that when average haul length increases, the compensating differentials paid for this more arduous task will increase.

Our dependent variable is real average compensation per hour (w). Real compensation is defined as labor expenses (total wages and salaries of all railroad occupations, plus fringe benefits), divided by labor hours, deflated by the producer price index.<sup>10</sup> Average compensation grew 43 percent from \$14.85 in 1978 to \$21.24 in 1994. In contrast, real manufacturing wages, our measure of alternative wage opportunities (w<sub>a</sub>) grew only 13 percent from \$8.81 to \$10.05 from 1978 to 1994.

As a measure of changing union bargaining strength the model includes the number of unions representing workers in the industry (NUN).<sup>11</sup> Historically, different classes of rail workers have been represented by different unions. However, as employment has fallen in the industry, workers have consolidated bargaining efforts through fewer unions. Our hypothesis is that this represents a shifting of bargaining strength. The *a priori* expected effect of this variable is ambiguous because a reduction in unions could indicate an increase in union bargaining strength, or could result from a decrease in bargaining strength.<sup>12</sup>

Other firm variables follow from previous literature. Output is defined as revenue tonmiles (RTM), while miles of road (MOR) controls for network size. We also control for the price of non-labor inputs, equipment ( $P_{equip}$ ), materials and supplies ( $P_{mat&sup}$ ), and fuel ( $P_{fuel}$ ). The price of fuel is measured as the average price for fuel paid by carriers. It was calculated from Schedule 410 and 750 of the R-1 reports. The former contains fuel expenditures, while the latter contains the number of gallons. Equipment price is a weighted price of railroad equipment (i.e., owned and leased locomotives and cars). It was calculated from Schedule 415 of the R-1 reports and reflects the costs of owned and leased equipment. A net investment base was calculated for locomotives and cars. The Uniform Rail Costing System (URCS) cost of capital was used to embed an opportunity cost. Leased equipment expenditures were added to owned equipment costs to arrive at a total equipment cost. The weighted price was calculated by using cost shares and per unit costs of owned and leased locomotives and cars. Complete details are available in Benson, Tolliver, and Dooley (1991). The price of materials and supplies is compiled in the American Association of Railroads index, which commonly is used in studies of railroad costs.

## **Data Sources**

The data are firm level data from the annual R-1 reports that Class I railroads file with the Interstate Commerce Commission (ICC)<sup>13</sup> and from ICC wage form A-300. The producer price index used to deflate compensation and other variables is from the Bureau of Labor Statistics. We proxy for union strength by including the number of unions representing workers in the industry. We construct this variable from reports in the *Monthly Labor Review*, published by the Bureau of Labor Statistics. In these data, there are a possible 386 observations. We delete 10 because of missing or questionable values for some variables.<sup>14</sup> The final data set provides an unbalanced panel consisting of 376 observations from 1978 through 1994.<sup>15</sup> In the appendix (Table A1), we summarize the observations across firms, years, and mergers.

Table 1 presents descriptive statistics for the sample over time. As discussed above, real compensation has increased faster than wages in alternative sectors. Associated with this change

are a number of factors, summarized in Table 1. Total industry employment measured by our data point to the decline in employment, falling from 456,450 employees in 1978 to 181,461 employees in 1994;<sup>16</sup> a decline of 60 percent. However, average firm size (measured by employees) has been growing over that time, increasing from 12,679 in 1978 to 16,496 in 1994 — an increase of 30 percent. More striking than the increase in the average number of employees per firm is the increase in revenue ton-miles. In 1978, the average firm moved 23.46 billion ton-miles. In 1994, this number had grown by a factor of 4.59 to 107.74 billion. We also note that firm size, as measured by average network size (i.e., miles of road) also has increased, but by a smaller amount. In 1978, the average network size was about 5,065 miles, increasing to 10,947 miles in 1994. The increase in output and average firm size coupled with smaller increases in firm level employment lead to dramatic increases in output per worker. The average product per employee hour increased by a factor of over 3.5, pointing to tremendous productivity gains.

In addition to major employment and firm size changes are changes in the operating characteristics of firms. Associated with partial deregulation was the ability of railroads to put in place pricing practices that encourage multiple and long-distance movements. This clearly is evident in Table 1. The percentage of unit train traffic increased from approximately 6 percent in 1978 to more than 23 percent in 1994. Average lengths of haul increased from 326 miles in 1978 to nearly 500 miles in 1994. Such changes dramatically increase the productivity of labor and may help to explain changes in average compensation discussed in the next section.

In Table 2, we represent average firm compensation in firms that merged, including average hourly compensation in the year prior to a merger and in the year after a merger. We also

include a measure of firm size, revenue ton miles, pre- and post-merger. In a surprising number of cases (6), the smaller firms pay a higher pre-merger wage than the larger firms with which they merged. In most cases, the post-merger wage is also higher than in any of the pre-merged firms.

## **EMPIRICAL RESULTS**

We form our empirical application on the basis of Equation (4). All continuous variables except %UT are measured in logs and results are reported from estimating several specifications of Equation (4) in Table 3.<sup>17</sup> The first three columns of Table 3 represent specifications without firm specific dummy variables (fixed effects) included, while the next three columns include firm fixed effects. F-tests suggest the unrestricted model including the firm fixed effects to be the appropriate specification. We also test for first-order serial correlation by constructing Durbin-Watson statistics for each cross-section of the data. Many of these statistics suggest the presence of first-order serial correlation. To address this issue, we quasi-difference the data using a consistent estimate of the autocorrelation parameter for each cross-section of data derived. After this correction, the errors no longer are serially correlated, but remain heteroskedastic. We correct for group-wise heteroskedasticity using weighted least squares, weighting each cross-section by the inverse of the estimated variance from a second ordinary least squares (OLS) regression on the quasi-differenced data.<sup>18</sup> The final regression, reported in columns marked by a superscript "a" in Table 3, denotes estimates corrected for first-order serial correlation and group-wise heteroskedasticity. The first two columns and the fourth and fifth columns in Table 3 represent OLS regressions, while the third and sixth columns represent two stage lease squares (2SLS) regressions.<sup>19</sup> For the instrumental variables (IV) estimates, we instrument for revenue ton-miles,

average length of haul, and percent unit train traffic.<sup>20</sup> A Hausman specification test suggests the instrumental variable estimator is appropriate for the fixed effects model.

In Table 3, we include input prices as independent variables. In the appendix, we report results from estimating our model without input prices included. Some of these variables, are heavily trended variables and highly collinear with many of the other variables in which we have primary interest. Comparing results in Table 3 with results in the appendix reveals that most firm-specific variables are stable between specifications as are the simulation effects we report below.

Partial deregulation lessened impediments for firms to merge. In models without fixed effects (the first three columns of Table 3), we identify merger effects through a merger dummy variable (MERGE) and the merger adjustment term (YSMADJ). In these specifications, the merger dummy variable is positive and significant.<sup>21</sup> Parameter estimates suggest that for merged firms, average compensation was on average 7.5 to 14.9 percent higher (the marginal effects are  $e^{\beta}$ -1). Prior research suggests mergers played a role in reducing costs (Bemdt et al. 1993) and in reducing employment (Davis and Wilson 1999). While a reduction in employment associated with a decrease in labor demand is not consistent with a simultaneous increase in real wages, it is consistent with a theory of rent sharing in a model of union/firm contracting. Rational unions should be able to increase their utility by trading lower wages for higher employment. The results here, coupled with previous research (i.e., Davis and Wilson 1999), suggest that firms and unions reposition their settlement when faced with a new bargaining environment. The new settlement for merged firms results in higher wages, but lower employment.<sup>22</sup> Estimates for YSMADJ suggest that working against these post-merger gains, is a nonlinear declining trend in average

compensation in the years following a merger. Combining the parameter estimates for MERGE and YSMADJ gives the long-term effect of mergers. For the first three columns in Table 3, the long-term merger effect is 6.37, 4.22, and 4.46 percent.

Table 3 also identifies marginal and long-term effects of partial deregulation. Note the parameter estimate for STAGADJ identifies the adjustment in trend associated with partial deregulation. The parameter estimate for STAG suggests the marginal effect of partial deregulation ranges from 2.33 to 4.44 percent. Adding the Stagger's adjustment parameter to the STAG parameter and subtracting one from their exponent gives the long-term effect of partial deregulation, which ranges from 23.1 to 39.6 percent.

Average haul lengths (ALH) and percent unit train (%UT) capture the effects of a change in traffic characteristics under partial deregulation. The parameter estimates for ALH suggest that increased haul lengths are associated with higher average compensation. In contrast, changes in %UT are associated with lower average compensation in the instrumental variable models. MacDonald and Cavalluzzo (1996) hypothesize that partial deregulation allowed firms greater freedom to set rates and that firms used this freedom to induce shippers into labor saving shipping behaviors. Firms could entice shippers to consolidate shipments, which allowed firms to channel those shipments onto more densely traveled track. The likely result being more cargo shipped via unit trains over longer distances. Annual averages show average haul lengths increased and that traffic shipped via unit trains also increased. Prior research suggests (MacDonald and Cavalluzzo 1996; Davis and Wilson 1999) these practices reduced employment. The results in this research suggest that as partial deregulation allowed firms the freedom to exploit unrealized efficiencies, workers benefitted from efficiencies associated with longer average haul lengths. More unit trains translated into lower average compensation.

Controlling for firm heterogeneity makes a difference when evaluating the effects of changes in network size (MOR) and changes in output (RTM). MOR is negative and significant in the first three columns of Table 3 representing specifications without fixed effects, but not significant in the final three columns representing specifications with fixed effects. An F-test clearly suggests that firm effects matter. When averaged over all firms, smaller network sizes are associated with increased compensation. However, when controlling for heterogeneity between firms, including differences in network configurations and management between firms, the relationship between network size and compensation is no longer significant. This implies that it is differences across firms, rather than changes over time, that drives this result. Partial deregulation allowed firms to abandon track and total industry network size has fallen over time. Within this total, some firms decreased their network size by abandoning track, while some increased in size through merger. These data do not suggest that track abandonment or merger growth affected compensation. Instead, it suggests that, *ceteris paribus*, firms with smaller network sizes paid higher wages throughout the period under examination. Work rules were originally devised as methods to coordinate workers over a large rail networks (Cappelli 1985). These results suggest that firms with large networks are more able to deal with their consequences. In this sense, when discussing work rules, network sizes, and real wages, there are returns to size.

In contrast, coefficient patterns for RTM suggest firms were able to increase productivity, reduce labor demand, and decrease compensation over time. In the first three columns of Table 2

without firm fixed effects, RTM is always positive and significant. In the final three columns, RTM is negative and significant in two of the three cases. When averaged over all firms, compensation and output increase together. However, when controlling for firm heterogeneity, a negative relationship is apparent. While firms with relatively high output pay higher wages than do firms with relatively low RTM, increases at the firm level in RTM are, over time, associated with decreases in compensation.

The results for MOR and RTM point to the importance of firm differences and the ability of firms to adapt to changes in environment in determining compensation levels. Given that, holding all else constant, firms with smaller network sizes paid more, it is not surprising abandoning track was not a meaningful way for firms to decrease labor demand and compensation levels. Instead, an important determinant was the ability of firms to exploit efficiencies and increase productivity with regard to output, no matter the network size.

## MERGER, TRAFFIC MIX, AND DEREGULATION EFFECTS

We now decompose average compensation changes into three sources, including partial deregulation, mergers, and changing network/firm characteristics. Simulations for each of these sources are presented in Table 4 for three different empirical specifications. We also include in the Appendix, results for specifications without other factor prices.<sup>23</sup>

### Mergers

The first column in each of the three panels of Table 4 pertain to merger effects. To calculate merger effects, we first predict compensation for the average firm in 1978, using the average firm intercept and mean values of right hand side variables. For subsequent years,

annual compensation are calculated with all variables held constant at the values used to predict compensation in 1978. Changes in compensation are generated only through changes in the average firm intercept. Intercept estimates vary from year to year from two sources. First, when firms merge a new intercept shift is identified for the new firm. Second, some firms disappear from our sample from bankruptcy or declassification as a Class I railroad. However, the latter effect is a relatively minor consideration.

As is evident in Table 4, merger effects, identified by changes in the average intercept, vary across specification. Using OLS estimates, the intercept effect is 15.16 percent, using the corrected OLS estimates, the intercept effect is 7.78 percent, and using the corrected IV estimates the intercept effect is 4.9 percent. These effects are calculated using only changes in the intercept. The empirical results suggest that a negative adjustment effect exists working through YSMADJ. In particular, the largest gains to labor accrue in the period immediately following a merger and dissipate with time. We first calculate the effect of the YSMADJ variable on annual average compensation using mean values of YSM computed at mean values for each year in the sample, holding all other variables and intercept terms constant at their 1978 values. Estimates of the cumulative negative effect for the YSMADJ adjustment variables are -5.78 percent using the OLS estimates, -1.5 percent using the corrected OLS estimates, and -2.67 percent using the corrected 2SLS estimates. Combining these with the intercept effect yield values of 9.38 percent using OLS estimates, 6.28 using corrected OLS estimates, and 2.23 percent using corrected IV estimates.

#### **Traffic Mix**

In the second column of all panels in Table 4, we calculate the effect of changing traffic mix variables for annual average compensation. Traffic mix variables include average length of haul (ALH) and percent unit train (%UT). These variables are proxies for the effect of the changes in commodities roads carried. To measure the effect of changes in these variables for annual average wages, we again simulate annual average compensation for each year in the sample. We do this for each of the traffic mix variables, ALH and %UT, then sum the effect for both variables to get the traffic mix effect. The 1978 annual average compensation is calculated using 1978 mean values for all continuous variables, and 1978 actual values for all discrete variables. For each subsequent year, we hold all variables constant at their 1978 value, allowing only the variable under investigation to vary according to its annual mean. We report annual percentage changes in Table 4 (i.e., for each annual mean variable, i=ALH, %UT, the annual percent change reduces to  $(x_{int}^{\beta i}/x_{int-1}^{\beta i})$ -1). The cumulative compensation effect from changes in these variables ranges from 3.96 to 4.99 percent.

#### Deregulation

In the third column of Table 4, we present results from simulating the change in compensation associated with partial deregulation using parameter estimates from specifications that include fixed effects. We calculate annual average compensation by holding constant all fixed effect parameter estimates and all non-deregulation variables constant at their 1978 values. For each subsequent year, we calculate annual means allowing only the value for partial deregulation variables, STAG and STAGADJ to vary. We calculate annual percentage changes and total the annual percentage changes in each year to

get the total effect. For the STAG variable this method reduces to

calculating  $((e^{\beta_{\text{Starg}},\mathfrak{H}_{ag_{l}}} / e^{\beta_{\text{Starg}},\mathfrak{H}_{ag_{l-1}}}) - 1)$  for each available year in the sample.

The effect of partial deregulation is stable across specifications and each model suggests partial deregulation had a large impact on compensation over the range of the data. The effect ranges from 22.7 percent using the OLS estimates, to 19.79 percent using the corrected OLS estimates, to 20.07 percent using the corrected 2SLS estimates.

## CONCLUSIONS

Partial deregulation of the Class I railroad industry sparked a return to financial viability. It ushered in an era of eased merger requirements, increased rate flexibility, and increased line abandonment. In this era, firms were able to exploit efficiencies and change their behavior to increase productivity, reduce labor demand, and avoid or change work rules. We estimate a reduced form equation for average compensation, allowing us to identify the effect of changes in firm and industry characteristics. We find that for mergers, traffic mix variables, and partial deregulation, the effect on compensation was positive.

Each of these factors should reduce labor demand. In fact, earlier research (Davis and Wilson 1999; MacDonald and Cavalluzzo 1996) show a reduction in employment associated with these factors. A reduction of labor demand also should imply a reduction in wages, given a constant labor supply. We suggest the increase in compensation observed in our data can be explained from two primary sources. First, while each of these factors affect labor demand, they also influence the bargaining environment. As already noted, the theoretical implications for wages are ambiguous given this formulation. For example, an increase in rents after a merger may allow wages to rise, even though

employment falls. Second, the composition of workers that earn the salaries in our data likely are changing post-deregulation. These workers may be more skilled and productive as railroads become more automated. Thus, we expect these workers to command higher compensation levels.

We focused our analysis on the effects of mergers, partial deregulation, and changing firm operating and network characteristics on average compensation levels. By using firm specific data, we could identify these effects separately. Partial deregulation tends to have a large effect. The effect seems to be relatively stable across a wide variety of models and estimation procedures. Changes in operating and network characteristics also have an effect albeit somewhat smaller than for mergers. These effects again seem to be relatively stable across a wide variety of models and estimation procedures. While the magnitudes of the effects of mergers are somewhat sensitive to specification and estimation procedure, they are positive and large for a wide range. Our conclusion is that mergers increased average compensation to railroad employees.

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#### ENDNOTES

- See, for example, Cappelli (1985), Card (1986), Rose (1987), Hirsch (1988), Hirsch and Macpherson (1998), MacDonald and Cavalluzzo (1996), Peoples (1998), Davis and Wilson (1999), Hendricks (1994), and Talley (2001).
- 2. As noted in Winston (1998), industry return on equity was less than 3 percent prior to partial deregulation, rising to 8 percent under partial deregulation.
- 3. For example, rate regulations pertaining to the levels and form of volume rates reduced the proportion of traffic shipped over long hauls. Further, exit restrictions on unprofitable branch lines as well as merger restrictions likely increased the amount of labor employed.
- 4. See Keeler (1983), Caves et al. (1985) McFarland (1989), Winston et al. (1990), Berndt et al. (1993), and Wilson (1994, 1997).
- 5. As noted by Peoples (1998), "Railroad negotiations during the period of regulation were characterized by the unions' emphasis on work-rules." (p. 117).
- These effects are well documented. See, for example, MacDonald and Cavalluzzo (1996) for an excellent discussion.
- 7. In the railroad industry, negotiations between firms and unions occur at the national level. While individual firms may negotiate on minor issues, most major points are bargained nationally. In this study, we use firm-level data. Although contracts, including wage increases, are negotiated on a national basis, this does not break the linkage between individual firms and wages. Individual firms still have different abilities and incentives to change their operating characteristics (haul lengths, unit train usage, employment, etc.) in response to common wage increases. Of course, general improvements in labor

productivity can also justify general wage increases.

- 8. The qualitative results of the paper are robust to alternative treatments of the adjustment patterns. In an earlier version of the paper, we reported results using a linear interaction term. As noted by a referee, such treatment allows the effect of partial deregulation and, as discussed below, mergers to change at a constant rate through time. The procedure used and reported here, allows the effects of deregulation and mergers to dissipate with time.
- 9. As with the effects of partial deregulation, we experimented with a variety of specifications for adjustment patterns. These include the typical approach of a broken trend, suppression of the intercept effect, broken quadratic trends etc. The qualitative results of the paper are unaffected and following the suggestion of an earlier reader, we used this approach because of the intuition that the effects of the legislation and mergers would be expected to be largest soon after passage or completion of a merger and to become smaller over time.
- 10. Because maintenance of way labor expenses are expenditures on capital improvements, we treat them as capitalized expenditures.
- 11. We experimented with other treatments. These are exclusion of the NUN variable and an alternative proxy variable. We were able to calculate, at the industry level, the percentage of employment that is covered by union agreements. Using this proxy variable or excluding NUN leaves the qualitative results identical and the numerical results quite similar to those we report. The proxy variable we used was the ratio of maintenance of way, maintenance of equipment and transportation employment to total employment.

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The data are available in Moody's Transportation Manual, 1997.

- 12. Unions merging frequently is the result of declining union membership, which in the railroad industry is the result of declining employment in many worker classes.
  Nonetheless a declining number of unions may indicate a strategy to consolidate bargaining power, as suggested by Williamson (1995, pp. 18-19), "Unions also merge to address mutual concerns and increase lobbying power, improve the expertise or experience of their staffs, and in some cases strengthen their strike funds."
- The responsibilities of the ICC now are undertaken by the Surface Transportation Board (STB).
- We delete observations for 1978-1984 for the Pittsburgh, Lake Erie because of negative prices for equipment. We delete the Boston & Maine for 1987 because it lacks an equipment price; Conrail for 1992 because it lacks an equipment price; and Chicago, Rock Island & Pacific for 1978 because it was a consistent outlier.
- 15. A complete list of railroads in the data set can be found in Davis and Wilson, 1999.
- 16. Employees in our data are total labor hours divided by 2,000 to give full-time equivalents. We compared this measure against the American Association of Railroad 's total employment (*Railroad Facts*, various years). Railroad facts is more inclusive and therefore slightly larger than the R-1 data for Class I railroads. However, the differences are small over time and the correlation between the two measures is .9968.
- 17. One rationale for the number of specifications is to point to the sensitivity of results to variables included or excluded along with differences in estimation procedure. The %UT is not measured in logs due to the large number of zeros early in the time series.

- 18. This estimation method follows from Greene (1993, pp. 455-57).
- 19. It is likely that output and traffic choices are made endogenously by the firm. Given this, employment and wage decisions likely are made simultaneously with these choices.
- 20. As instruments, we use fitted values of the endogenous variables from first-stage regressions using firm-specific demand variables as independent variables. These demand variables are national gross output of key products carried by each railroad. For each railroad, we rank total tons of products shipped by Standard Transportation Commodity Classification (STCC) category to determine each firm's three key products. We regress each potentially endogenous variable on these national gross outputs and use the fitted values as instruments in the second-stage regressions reported in columns 3 and 6 of Table 3 (and the appendix). The gross output data are from the Bureau of Economic Analysis, National Accounts Data, Gross Product by Industry.
- 21. We define the firm fixed effects so that a new firm dummy variable is created when two firms merge. The merger dummy variable is not identified for these specifications.
- 22. This result is consistent with a leftward shift of the union/firm efficient contract curve.
- 23. Our method to identify the effects of changes in variables is somewhat restrictive. For example, a less restrictive method to decompose the effect of partial deregulation would estimate separate equations for the before and after deregulation periods. This technique allows all parameters to vary between sub-samples and measures the constant effect of deregulation as the difference between constants in both equations. We are prevented from fully implementing this method because several variables are not identified in both sub-samples. However, a less restricted model could be estimated by allowing

parameters to vary between sub-samples on all variables that are identified. While this method frequently improved the fit of the overall model, most parameter estimates were individually not significant, and the simulations reported later were not affected materially.

	Total Industry	Mean Firm		RTM	Miles				Alt.	Equip. 1	Fuel	Mat. & Sup.	Number
Year	Employment	Employment	Wage	(bill.) o	f Road	%UT	ALH	<b>APL</b> <sup>a</sup>	Wage	Price 1	Price P	rice	of Unions
1050			1405			-	226	00510	0.01	1.5. (0.5	o <b>-</b> 4	10500	
1978	456,450	12,679	14.85	23.46	,	5.89%		925.18		15,693	0.54		11
1979	465,678	12,935	14.49	25.15	5,030	7.50%	322	972.21	8.48	14,994	0.71	116.20	10
1980	443,392	12,668	13.01	26.15	4,994	9.54%	313	1032.24	8.1	16,341	0.92	133.44	10
1981	415,621	11,875	13.74	25.98	4,976	10.77%	6 315	1093.74	8.15	19,829	1.04	143.34	9
1982	349,322	10,586	15.79	24.04	5,176	7.97%	324	1135.67	8.49	19,731	0.97	144.09	9
1983	302,613	11,208	17.19	30.51	6,238	8.74%	377	1360.98	8.74	17,866	0.84	138.68	9
1984	308,578	11,868	17.92	35.28	6,338	9.96%	383	1486.11	8.84	19,200	0.82	138.06	8
1985	298,084	13,549	17.50	39.84	7,298	11.82%	6 <b>4</b> 07	1470.23	9.26	21,803	0.76	143.25	8
1986	263,156	14,620	18.66	48.21	8,638	14.17%	6 403 <sup>6</sup>	1648.69	9.73	19,080	0.50	141.50	7
1987	239,979	14,116	19.71	55.44	8,601	15.41%	6 437	1963.82	9.62	20,697	0.52	134.31	6
1988	228,717	15,248	20.58	66.41	9,384	15.67%	6 <b>4</b> 50	2177.77	9.52	22,753	0.47	140.31	6
1989	219,213	14,614	20.62	67.59	9,167	16.93%	6 457	2312.41	9.36	24,644	0.50	148.01	6
1990	204,564	14,612	20.48	73.86	9,514	19.14%	6 <b>44</b> 8	2527.26	9.34	23,976	0.59	153.90	6
1991	193,194	13,800	20.54	74.21	9,274	20.57%	6 454	2688.69	9.56	26,724	0.58	175.30	6
1992	161,380	14,671	21.16	89.58	10,443	21.46%	6 485	3052.88	9.79	27,266	0.54	187.17	5
1993	182,651	16,605	20.78	99.60	11,090	20.27%	6 492	2999.21	9.87	29,283	0.53	189.28	5
1994	181,461	16,496	21.24	107.74	10,947	23.46%	6 498	3265.55	10.05	31,158	0.51	194.94	5
Sample	e 289,062	13,069	16.98	42.93	6,854	11.94%	6 378	1599.00	8.92	20,117	0.73	140.89	8.21

 Table 1. Industry Employment and Annual Industry Means

<sup>a</sup> Average product of labor measured as revenue ton miles per employee hour.

	Pre	e-Merger	Post-	-Merger	
RR Abbr. <sup>a</sup>	Wage	RTM (mil.)	Wage	RTM (mil.)	
SLSF	14.41	16,810.49		)	
BN	12.56	123,729.01	12.75	155,642.94	
DIN	12.30	123,729.01	12.75	155,042.94	
CS	12.20	8,484.75			
FWD	12.61	9,836.58			
BN	13.71	156,619.42	15.31	157,714.88	
WM	14.77	1,626.65			
BO	14.79	20,095.17	17.42	22,129.82	
ССО	16.22	4,104.68			
LN	18.47	33,809.97			
SCL	13.81	31,501.35	16.98	73,927.98	
SCL	13.81	51,501.55	10.98	13,921.98	
СО	8.77	32,213.15			
BO	19.12	25,276.03			
SCL	18.00	76,573.32			
CSX			19.41	127,501.72	
0.011				12,,001,1	
DTI	24.14	1,365.04			
GTW	19.40	3,633.13	24.80	5,581.45	
N #11 XX7	1615	12 500 71			
MILW	16.15	12,509.71	17.16	10 242 15	
SOO	15.44	9,961.43	17.16	18,342.15	
AGS	17.22	3,842.31			
SOU	11.42	28,762.69			
CGA	17.67	5,556.15			
CNTP	17.43	5,545.05			
SRS	17,15	2,510.00	16.54	42,696.17	
NTN7	17.24	12 766 21			
NW	17.24	43,766.21			
SOU	18.12	46,010.38	10.00	01 554 (0	
NS			18.69	91,754.63	
MP	20.50	51,370.52			
WP	24.80	5,785.80			
UP	18.62	74,612.30	21.36	136,096.76	
MUT	10.42	0 712 94			
MKT	19.43	9,713.84		102 (47.10	
UP	21.64	157,219.39	22.64	183,647.12	
SSW	24.27	17,025.73			
SP	20.27	69,382.28	24.75	86,096.43	
DDCW	10.29	16 027 02			
DRGW	19.28	16,037.92			
KCS	22.72	12,183.84	0(70	110 515 50	
SP	27.10	110,274.57	26.70	118,517.52	

Table 2. Wages in Merged Firms

<sup>a</sup> Railroad names and abbreviations are provided in Table A1 of the Appendix.

	Models	s without Fixe	ed Effects	Mode	ls with Fixed	l Effects
	OLS	OLS <sup>a</sup>	2SLS <sup>a</sup>	OLS	<b>OLS</b> <sup>a</sup>	2SLS <sup>a</sup>
С	1.2603	$2.2671^{***}$	$2.2164^{***}$	5.4332***	4.3544***	1.8099
	(1.3860)	(0.4511)	(0.4587)	(1.3422)	(0.7063)	(1.6664)
RTM	0.0619***	0.0251**	$0.0246^{**}$	$-0.0950^{*}$	-0.0677**	-0.0273
	(0.0202)	(0.0108)	(0.0114)	(0.0521)	(0.0269)	(0.0861)
MOR	-0.0923***	-0.0686***	-0.0675***	0.0201	0.0377	-0.0273
	(0.0206)	(0.0124)	(0.0130)	(0.0447)	(0.0247)	(0.0382)
ALTWAGE	-0.4271	0.0574	0.0631	-0.2307	0.0795	0.1625
	(0.5468)	(0.1788)	(0.1801)	(0.3503)	(0.1378)	(0.1515)
PEQUIP	$0.0280^*$	$0.0596^{***}$	$0.0605^{***}$	0.0291**	0.0191**	$0.0245^{**}$
	(0.0169)	(0.0076)	(0.0078)	(0.0147)	(0.0086)	(0.0104)
PFUEL	-0.3070***	-0.1162***	-0.1169***	-0.1795***	• -0.1135***	-0.1011***
	(0.0980)	(0.0302)	(0.0304)	(0.0659)	(0.0232)	(0.0251)
PMATSUP	0.2146	-0.1079**	-0.1002**	-0.2293*	-0.2404***	-0.1216**
	(0.1718)	(0.0491)	(0.0495)	(0.1211)	(0.0496)	(0.0559)
%UT	-0.0250	-0.0412	-0.0589**	0.0211	0.0639	-0.5001*
	(0.0628)	(0.0254)	(0.0271)	(0.1347)	(0.0608)	(0.2569)
ALH	0.0331	$0.0411^{***}$	$0.0424^{***}$	0.1080	$0.0665^{*}$	$0.2959^{***}$
	(0.0257)	(0.0118)	(0.0127)	(0.0718)	(0.0351)	(0.1033)
TREND	-0.0073	0.0048	0.0041	0.0148	0.0163***	0.0073
	(0.0135)	(0.0040)	(0.0041)	(0.0094)	(0.0038)	(0.0050)
STAGADJ	$0.2899^{***}$	$0.2300^{***}$	0.2304***	$0.1914^{***}$	• 0.1699***	$0.1739^{***}$
	(0.0726)	(0.0248)	(0.0249)	(0.0472)	(0.0197)	(0.0286)
STAG	0.0435	$0.0235^{*}$	$0.0231^{*}$	0.0428	$0.0352^{***}$	$0.0340^{***}$
	(0.0435)	(0.0139)	(0.0139)	(0.0274)	(0.0096)	(0.0117)
YSMADJ	-0.0774	-0.0313**	$-0.0287^{*}$	-0.0672	-0.0173	-0.0309*
	(0.0691)	(0.0152)	(0.0153)	(0.0526)	(0.0129)	(0.0176)
NUN	0.0002	-0.0010	$-0.0108^{*}$	-0.0041	-0.0029	-0.0138*
	(0.0245)	(0.0065)	(0.0065)	(0.0155)	(0.0056)	(0.0070)
MERGE	0.1392***	$0.0726^{***}$	$0.0723^{***}$	N.A.	N.A.	N.A.
	(0.0501)	(0.0135)	(0.0137)			
R-SQUARE	.55	.99	N.A.	.86	.99	N.A.
F-(zero coef)	31.69	15751		32.39	10716	
Hausman	0.520	1.004		1.95	1.74	

Note: Standard errors are in parentheses \*, \*\*, \*\*\* statistical significance at the 10, 5, and 1 percent levels, respectively. <sup>a</sup> standard errors were corrected for autocorrelation and groupwise heteroskedasticity.

Year	Merger	Traffic Mix	Deregulation	Other	
1978	N.A.	N.A.	N.A.	N.A	
1979	0.00%	-0.10%	0.00%	-4.86%	
1980	0.39%	-0.25%	0.00%	-5.38%	
1981	0.00%	0.10%	4.38%	-1.47%	
1982	0.34%	0.25%	10.05%	2.27%	
1983	2.63%	1.64%	3.24%	1.30%	
1984	-0.06%	0.21%	1.61%	0.35%	
1985	-1.34%	0.71%	0.96%	-0.32%	
1986	-0.41%	-0.06%	0.64%	6.67%	
1987	2.82%	0.91%	0.46%	1.05%	
1988	2.25%	0.30%	0.34%	0.84%	
1989	0.00%	0.20%	0.27%	-0.83%	
1990	2.30%	-0.15%	0.21%	-3.37%	
1991	0.00%	0.16%	0.17%	-1.73%	
1992	6.23%	0.74%	0.15%	-0.53%	
1993	0.00%	0.13%	0.12%	0.35%	
1994	0.00%	0.21%	0.11%	0.47%	
Total	15.16%	4.99%	22.70%	-5.20%	

Panel a. OLS Estimates

Panel b.	. OLS Estimates-C	orrected			
Year	Merger	Traffic Mix	Deregulation	Other	
1978	N.A.	N.A.	N.A.	N.A.	
1979	0.00%	0.02%	0.00%	-4.17%	
1980	0.26%	-0.05%	0.00%	-5.03%	
1981	0.00%	0.13%	3.58%	-0.65%	
1982	0.04%	0.01%	8.87%	3.23%	
1983	1.65%	1.04%	2.87%	3.13%	
1984	-0.67%	0.19%	1.43%	1.45%	
1985	-2.18%	0.53%	0.85%	1.74%	
1986	-0.37%	0.08%	0.57%	6.50%	
1987	2.67%	0.62%	0.41%	1.77%	
1988	1.20%	0.20%	0.30%	0.89%	
1989	0.00%	0.19%	0.24%	-0.69%	
1990	1.45%	0.02%	0.19%	-1.70%	
1991	0.00%	0.17%	0.15%	-1.08%	
1992	3.74%	0.50%	0.13%	0.64%	
1993	0.00%	0.02%	0.11%	1.10%	
1994	0.00%	0.29%	0.09%	1.09%	
Total	7.78%	3.96%	19.79%	8.23%	

Panel c. IV Estimates-Corrected

v Estimates-Coi	Teeteu				
Merger	Traffic Mix	Deregulation	Other		
N.A.	N.A.	N.A.	N.A.		
0.00%	-1.18%	0.00%	-2.61%		
0.56%	-1.81%	0.00%	-4.20%		
0.00%	-0.40%	3.47%	0.63%		
-1.07%	2.25%	9.09%	2.02%		
1.10%	4.11%	2.94%	1.34%		
-1.03%	-0.11%	1.46%	2.01%		
-4.96%	0.93%	0.87%	1.06%		
1.30%	-1.47%	0.58%	5.94%		
2.23%	1.82%	0.42%	1.78%		
1.05%	0.69%	0.31%	0.36%		
0.00%	-0.17%	0.24%	-0.83%		
2.54%	-1.64%	0.19%	-1.95%		
0.00%	-0.34%	0.16%	-0.10%		
3.18%	1.55%	0.13%	1.60%		
0.00%	1.01%	0.11%	0.42%		
0.00%	-1.20%	0.10%	1.04%		
4.90%	4.03%	20.07%	8.50%		
	Merger N.A. 0.00% 0.56% 0.00% -1.07% 1.10% -1.03% -4.96% 1.30% 2.23% 1.05% 0.00% 2.54% 0.00% 3.18% 0.00%	N.A.         N.A.           0.00%         -1.18%           0.56%         -1.81%           0.00%         -0.40%           -1.07%         2.25%           1.10%         4.11%           -1.03%         -0.11%           -4.96%         0.93%           1.30%         -1.47%           2.23%         1.82%           1.05%         0.69%           0.00%         -0.17%           2.54%         -1.64%           0.00%         -0.34%           3.18%         1.55%           0.00%         -1.01%           0.00%         -1.20%	Merger         Traffic Mix         Deregulation           N.A.         N.A.         N.A.         N.A.           0.00%         -1.18%         0.00%           0.56%         -1.81%         0.00%           0.00%         -0.40%         3.47%           -1.07%         2.25%         9.09%           1.10%         4.11%         2.94%           -1.03%         -0.11%         1.46%           -4.96%         0.93%         0.87%           1.30%         -1.47%         0.58%           2.23%         1.82%         0.42%           1.05%         0.69%         0.31%           0.00%         -0.17%         0.24%           1.05%         0.69%         0.19%           0.00%         -0.34%         0.16%           3.18%         1.55%         0.13%           0.00%         1.01%         0.11%	Merger         Traffic Mix         Deregulation         Other           N.A.         N.A.         N.A.         N.A.         N.A.           0.00%         -1.18%         0.00%         -2.61%           0.56%         -1.81%         0.00%         -4.20%           0.00%         -0.40%         3.47%         0.63%           -1.07%         2.25%         9.09%         2.02%           1.10%         4.11%         2.94%         1.34%           -1.03%         -0.11%         1.46%         2.01%           -4.96%         0.93%         0.87%         1.06%           1.30%         -1.47%         0.58%         5.94%           2.23%         1.82%         0.42%         1.78%           1.05%         0.69%         0.31%         0.36%           0.00%         -0.17%         0.24%         -0.83%           2.54%         -1.64%         0.19%         -1.95%           0.00%         -0.34%         0.16%         -0.10%           3.18%         1.55%         0.13%         1.60%           0.00%         -1.20%         0.10%         1.04%	MergerTraffic MixDeregulationOtherN.A.N.A.N.A.N.A. $0.00\%$ $-1.18\%$ $0.00\%$ $-2.61\%$ $0.56\%$ $-1.81\%$ $0.00\%$ $-4.20\%$ $0.00\%$ $-0.40\%$ $3.47\%$ $0.63\%$ $-1.07\%$ $2.25\%$ $9.09\%$ $2.02\%$ $1.10\%$ $4.11\%$ $2.94\%$ $1.34\%$ $-1.03\%$ $-0.11\%$ $1.46\%$ $2.01\%$ $-4.96\%$ $0.93\%$ $0.87\%$ $1.06\%$ $1.30\%$ $-1.47\%$ $0.58\%$ $5.94\%$ $2.23\%$ $1.82\%$ $0.42\%$ $1.78\%$ $1.05\%$ $0.69\%$ $0.31\%$ $0.36\%$ $0.00\%$ $-0.17\%$ $0.24\%$ $-0.83\%$ $2.54\%$ $-1.64\%$ $0.19\%$ $-1.95\%$ $0.00\%$ $-0.34\%$ $0.16\%$ $-0.10\%$ $3.18\%$ $1.55\%$ $0.13\%$ $1.60\%$ $0.00\%$ $1.01\%$ $0.11\%$ $0.42\%$

## APPENDIX

Railroad	Abbreviation	Years Ob	served in the Data
Atchison, Topeka, & Santa Fe	ATSF	1978-1994	
Chicago & Northwestern	CNW	1978-1994	
Consolidated Rail Corp.	CR	1978-1994	
Florida East Coast	FEC	1978-1991	
Illinois Central Gulf	ICG	1978-1994	
Kansas City Southern	KCS	1978-1991	merged into SP
St. Louis, Southwestern	SSW	1978-1989	merged into SP
Denver, Rio Grande & Western	DRGW	1978-1992	merged into SP
Southern Pacific	SP	1978-1989	
Southern Pacific I	SPI	1990-1991	SP+SSW
Southern Pacific II	SPII	1992-1994	SPI+KCS+DRGW
Burlington Northern	BN	1978-1979	
St. Louis, San Francisco	SLSF	1978-1979	merged into BN
Colorado Southern	CS	1978-1981	merged into BN
Fort Worth, Denver	FWD	1978-1981	merged into BN
Burlington Northern I	BN1	1980-1981	BN + SLSF
Burlington Northern II	BN2	1982-1994	BN1+CS+FWD
Chesapeake & Ohio	СО	1978-1985	merged into CSX
Baltimore & Ohio	BO	1978-1985	merged into CSX
Seaboard Coast Line	SCL	1978-1985	merged into CSX
Clinchfield & Ohio	CCO	1978-1982	reported with SCL
Louisville & Nashville	LN	1978-1982	reported with SCL
Western Maryland	WM	1978-1982	reported with BO
CSX	CSX	1986-1994	CO+BO+SCL
Grand Trunk & Western	GTW	1978-1983	
Detroit, Toledo & Ironton	DTI	1978-1983	merged with GTW
Grand Trunk & Western I	GTW1	1984-1994	GTW+DTI
Soo Line	SOO	1978-1984	
Chicago, Milwaukee, & St. Paul	MILW	1978-1984	acquired by Soo Line
Soo Line I	SOO1	1985-1994	SOO+MILW
Norfolk & Western	NW	1978-1984	merged with NS
Southern Railway	SOU	1978-1982	consol. into Southern Ry
Alabama & Great Southern	AGS	1978-1982	consol. into Southern Ry System
Central Georgia	CGA	1978-1982	consol. into Southern Ry
Cincinnati & Texas Pacific	CNTP	1978-1982	consol. into Southern Ry
Southern Railway System	SRS	1983-1984	SOU+AGS+CGA+CNTP
Norfolk Southern	NS	1985-1994	SRS+NW
Union Pacific Railway	UP	1978-1985	
Missouri Pacific	MP	1978-1985	merged into UP
Western Pacific	WP	1978-1985	merged into UP
Missouri-Kansas-Texas	MKT	1978-1987	merged into UP
Union Pacific I	UP1	1986-1987	UP+WP+MP
	011	1700 1707	

## Table A1. RAILROAD NAMES, ABBREVIATIONS, YEARS OBSERVED

Union Pacific II	UP2	1988-1994	UP1+MKT
Bessemer & Lake Erie	BLE	1978-1984	Declassified as Class I
Boston & Maine	BM	1978-1987	Declassified as Class I
Chicago, Rock Island & Pacific	ROCK	1978	Bankrupt
Delaware & Hudson	DH	1978-1987	Declassified as Class I
Duluth, Missabe & Iron Range	DMIR	1978-1984	Declassified as Class I
Pittsburgh, Lake Erie	PLE	1978-1984	Declassified as Class I

	Models w	ithout Fixe	d Effects	Models with Fixed Effects			
	OLS	<b>OLS</b> <sup>a</sup>	2SLS <sup>a</sup>	OLS	OLS <sup>a</sup>	2SLS <sup>a</sup>	
Constant	0.4440	0.1/00	0 1 4 1 2	0 0001**	1 (040***	0.0(02	
Constant	-0.4440	0.1699	0.1412	2.3321**	1.6940***	0.9692	
	(0.8058)	(0.2551)	(0.2610)	(1.1648)	(0.6130)	(1.6260)	
RTM	0.0791***	0.0457***	0.0463***	-0.0780	-0.0799***	-0.0412	
	(0.0195)	(0.0116)	(0.0121)	(0.0525)	(0.0258)	(0.0822)	
MOR	-0.1096***	-0.0747***	-0.0737***	-0.0172	0.0335	-0.0099	
	(0.0200)	(0.0137)	(0.0144)	(0.0453)	(0.0300)	(0.0387)	
ALTWAGE	$0.8987^{***}$	$0.8880^{***}$	$0.8952^{***}$	0.9514***	1.0122***	$0.9682^{***}$	
	(0.3083)	(0.0877)	(0.0872)	(0.1911)	(0.0686)	(0.0870)	
%UT	-0.0074	0.0380	0.0296	-0.0104	0.0226	-0.3211	
	(0.0629)	(0.0378)	(0.0439)	(0.1389)	(0.0704)	(0.2506)	
ALH	$0.0580^{**}$	0.0514***	0.0508***	0.1186	$0.1107^{***}$	0.1530*	
	(0.0239)	(0.0138)	(0.0151)	(0.0731)	(0.0312)	(0.0921)	
TREND	-0.0053	-0.0061**	-0.0063**	-0.0059	-0.3566	-0.0022	
	(0.0093)	(0.0027)	(0.0027)	(0.0064)	(0.0028)	(0.0032)	
STAGADJ	$0.2104^{***}$	0.2145***	0.2141***	0.1829***	$0.1670^{***}$	0.1525***	
	(0.0672)	(0.0233	(0.0233)	(0.0441)	(0.0193)	(0.0258)	
STAG	0.0022	0.0117	0.0121	-0.0145	0.0080	0.0150	
	(0.0375)	(0.0117)	(0.0117)	(0.0234)	(0.0072)	(0.0108)	
YSMADJ	-0.0655	-0.0180	-0.0182	-0.0509	-0.0078	-0.0273*	
	(0.0700)	(0.0159)	(0.0154)	(0.0542)	(0.0114)	(0.0150)	
NUN	-0.0134	-0.0146***	-0.0150***	-0.0292**	-0.0164***	-0.0169**	
	(0.0226)	(0.0053)	(0.0053)	(0.0143)	(0.0046)	(0.0068)	
MERGE	0.1346***	0.0701 <sup>****</sup>	0.0699***	N.A.	N.A.	N.A.	
	(0.0507)	(0.0156)	(0.0157)				
R-SQUARE	.53	.99	N.A.	.85	.99	N.A.	
F-(zero coef)	37.9	16392		31.5	22621		
Hausman	0.926	0.204		1.57	2.18		

Table A2. Coefficient Estimates.

Standard errors are in parentheses.

\*, \*\*, and \*\*\* significance at the 10, 5, and 1 percent levels, respectively. <sup>a</sup> standard errors were corrected for autocorrelation and groupwise heteroskedasticity.

Panel a.	OLS Estimates				
Year	Merger	Traffic Mix	Deregulation	Other	
1978	N.A.	N.A.	N.A.	N.A.	
1979	0.00%	-0.17%	0.00%	-1.75%	
1980	0.32%	-0.34%	0.00%	-5.30%	
1981	0.00%	0.07%	0.00%	1.48%	
1982	0.46%	0.36%	9.58%	3.72%	
1983	3.11%	1.77%	3.10%	-0.55%	
1984	0.06%	0.19%	1.54%	1.69%	
1985	-0.46%	0.72%	0.92%	2.26%	
1986	0.13%	-0.15%	0.61%	5.16%	
1987	2.91%	0.96%	0.44%	-0.24%	
1988	2.46%	0.32%	0.33%	-3.55%	
1989	0.00%	0.17%	0.25%	-2.57%	
1990	2.49%	-0.24%	0.20%	-1.82%	
1991	0.00%	0.13%	0.17%	1.50%	
1992	5.91%	0.79%	0.14%	2.80%	
1993	0.00%	0.18%	0.12%	-0.91%	
1994	0.00%	0.12%	0.10%	0.53%	
Total	17.39%	4.89%	17.48%	2.46%	

Table A3. Annual Change in Average Wage, by Source of Change.

Panel b.	OLS Estimate	es - Corrected			
Year	Merger	Traffic Mix	Deregulation	Other	
1978	N.A.	N.A.	N.A.	N.A.	
1979	0.00%	-0.10%	0.00%	-3.10%	
1980	-2.78%	-0.25%	0.00%	-5.26%	
1981	3.16%	0.11%	0.00%	2.80%	
1982	0.09%	0.25%	8.71%	4.56%	
1983	1.80%	1.68%	2.82%	1.30%	
1984	-0.44%	0.21%	1.40%	1.20%	
1985	-1.98%	0.73%	0.84%	3.94%	
1986	0.20%	-0.06%	0.56%	5.43%	
1987	2.82%	0.93%	0.40%	-1.03%	
1988	1.69%	0.31%	0.30%	-2.60%	
1989	0.00%	0.20%	0.23%	-2.38%	
1990	1.81%	-0.15%	0.19%	-1.20%	
1991	0.00%	0.17%	0.15%	1.88%	
1992	3.57%	0.76%	0.13%	2.70%	
1993	0.00%	0.13%	0.11%	-0.28%	
1994	0.00%	0.21%	0.09%	0.86%	
Total	9.94%	5.13%	15.92%	8.81%	

Panel c.	IV Estimates	- Corrected			
Year	Merger	Traffic Mix	Deregulation	Other	
1978	N.A.	N.A.	N.A.	N.A.	
1979	0.00%	-0.71%	0.00%	-2.46%	
1980	0.40%	-1.06%	0.00%	-4.81%	
1981	0.00%	-0.29%	0.00%	3.59%	
1982	-0.58%	1.34%	7.92%	3.98%	
1983	2.20%	2.05%	2.57%	1.16%	
1984	-0.57%	-0.13%	1.28%	1.61%	
1985	-1.99%	0.36%	0.77%	3.51%	
1986	1.36%	-0.91%	0.51%	5.28%	
1987	2.70%	0.85%	0.36%	-0.43%	
1988	1.66%	0.34%	0.27%	-2.28%	
1989	0.00%	-0.17%	0.21%	-2.08%	
1990	2.29%	-0.99%	0.17%	-0.98%	
1991	0.00%	-0.27%	0.14%	1.98%	
1992	3.65%	0.74%	0.12%	2.85%	
1993	0.00%	0.59%	0.10%	-0.06%	
1994	0.00%	-0.82%	0.08%	1.24%	
Total	11.13%	0.94%	14.51%	12.10%	