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NDACE County Roads Conference

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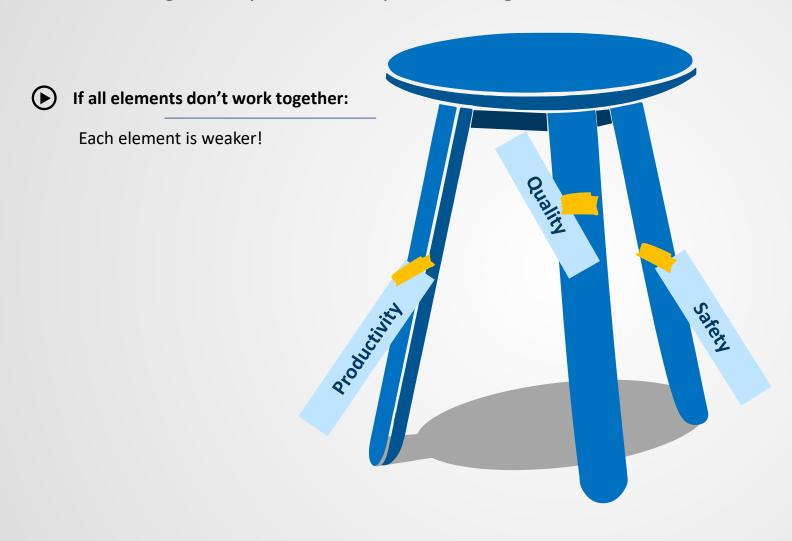
The Three-Legged Stool

When leaders manage the 3 systems together.



The Weak Three-Legged Stool

When leaders manage the systems as separate things.



The Broken Three-Legged Stool

When leaders fail to manage an element, or sacrifice an element for the benefit of other elements



- It breaks due to lack of resources
 - Time
 - Money
 - Training
 - Supervision
 - Commitment





Paul HO'Neil

- SecTreas for Bush, Jr
- Chair International Paper, Rand, Blackstone
- Chair and CEO of Alcoa '87 to '99
 - Emphasized worker safety
 - Opposed by the board several "coup" attempts
 - Market value increased by a factor of 9
 - Net income increased by a factor of 7

Tip #1 – Make a culture change today!



Establish new norms and expectations!

- Colors!
 - From truck to truck!
- TTCZ's and Signage!
 - Always, for every job, no matter how small!
- See something, say (or do!) something!



Tip #2 – Build culture from the bottom up



Culture crews/safety committees

Review incidents, find solutions



Safety officers/Stewards

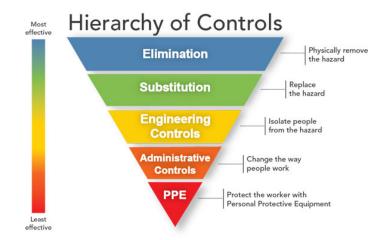
Lead safety meetings

 https://nltapa.org/informationexchange/nltapa-tailgate-talks/

Mentor co-workers

Tip #3 – Hazard Assessments!

- JSA/JHA
 - Redbook from LTAP
- Mitigate the identified hazards!
 - H of C



R.E.D. BOOK

Recognize
Eliminate
Discuss

NOBODY GETS HURT.

This book belongs to:

WHO IS RESPONSIBLE FOR SAFETY?

I AM

Takeaways!

- Change culture from the top pee the same color!
- Change culture from the bottom engage/involve your employees!
- Identify and mitigate your hazards!

Questions/Comments

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