

# Next Generation Intelligent Transportation

## Solutions for Smart Cities

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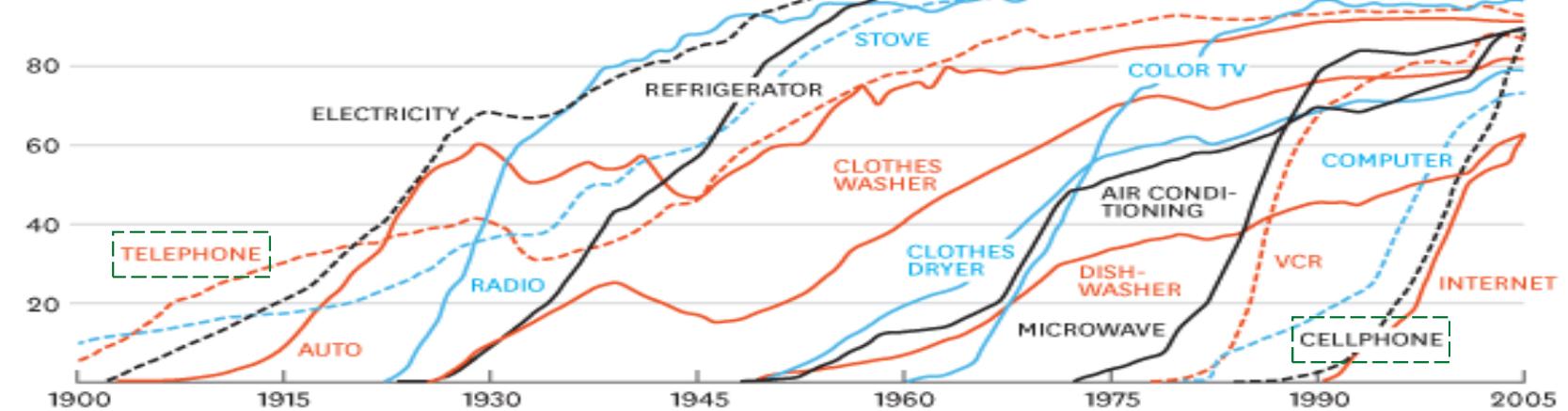
March 2, 2016

# The Pace of Technology Adoption Quickens

## CONSUMPTION SPREADS FASTER TODAY

PERCENT OF U.S. HOUSEHOLDS

100%



Source: Michael Felton, The New York Times (2008), and Harvard Business Review

HBR.ORG

## Trending Now – Smart Cities

Convergence of Information and Transportation Technologies  
(The “Internet-of-Everything”)

# A City that Embraces Rapid Innovation

1990



2002



- World's fastest growing city
  - 20% of the world's cranes<sup>a</sup>
  - Six visitors per resident<sup>a</sup>
    - Compare: NYC has 0.6 visitors/resident
- Hosting a World's Fair
  - Expo 2020 (25M visitors)
  - Theme: "*connecting minds, creating the future: sustainability, mobility, opportunity*"
- The first true Smart City?

<sup>a</sup>Source: MasterCard Global Destination Cities Index (2015)

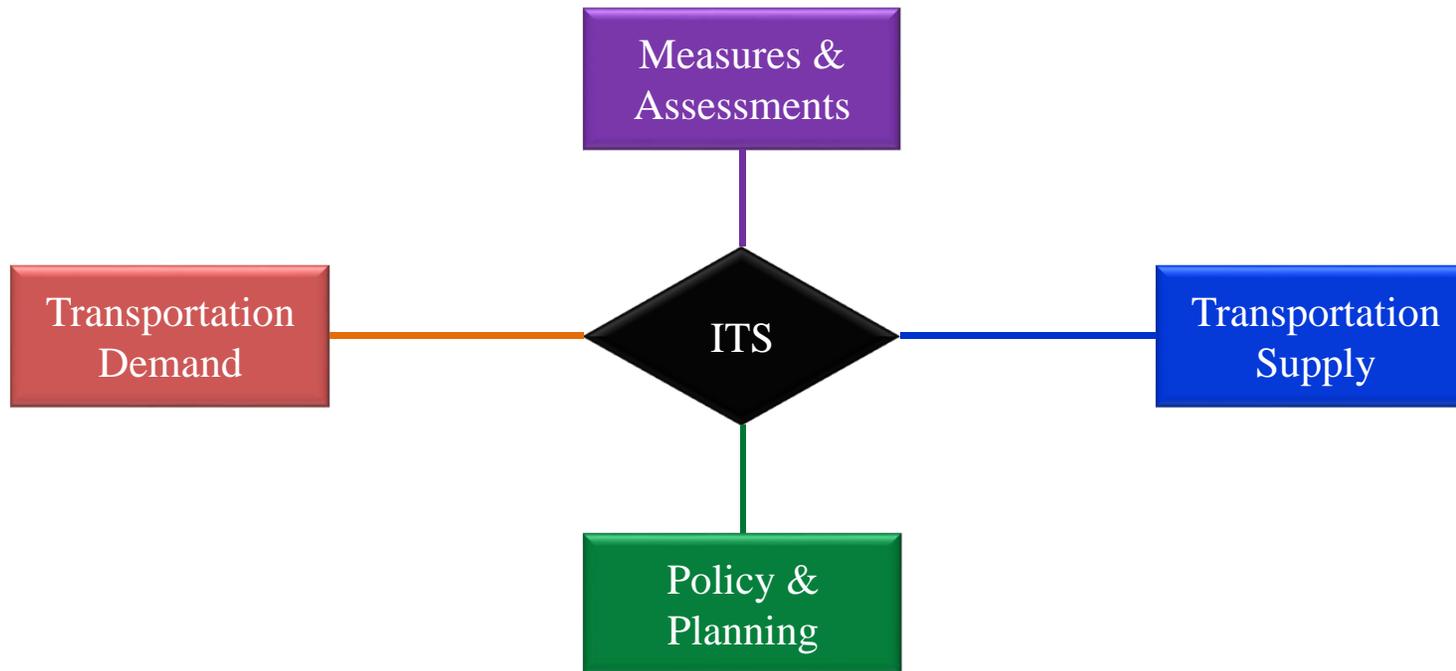
2008



View of Sheikh Zayed Road

Source: Al Mawakeb Schools (2016)

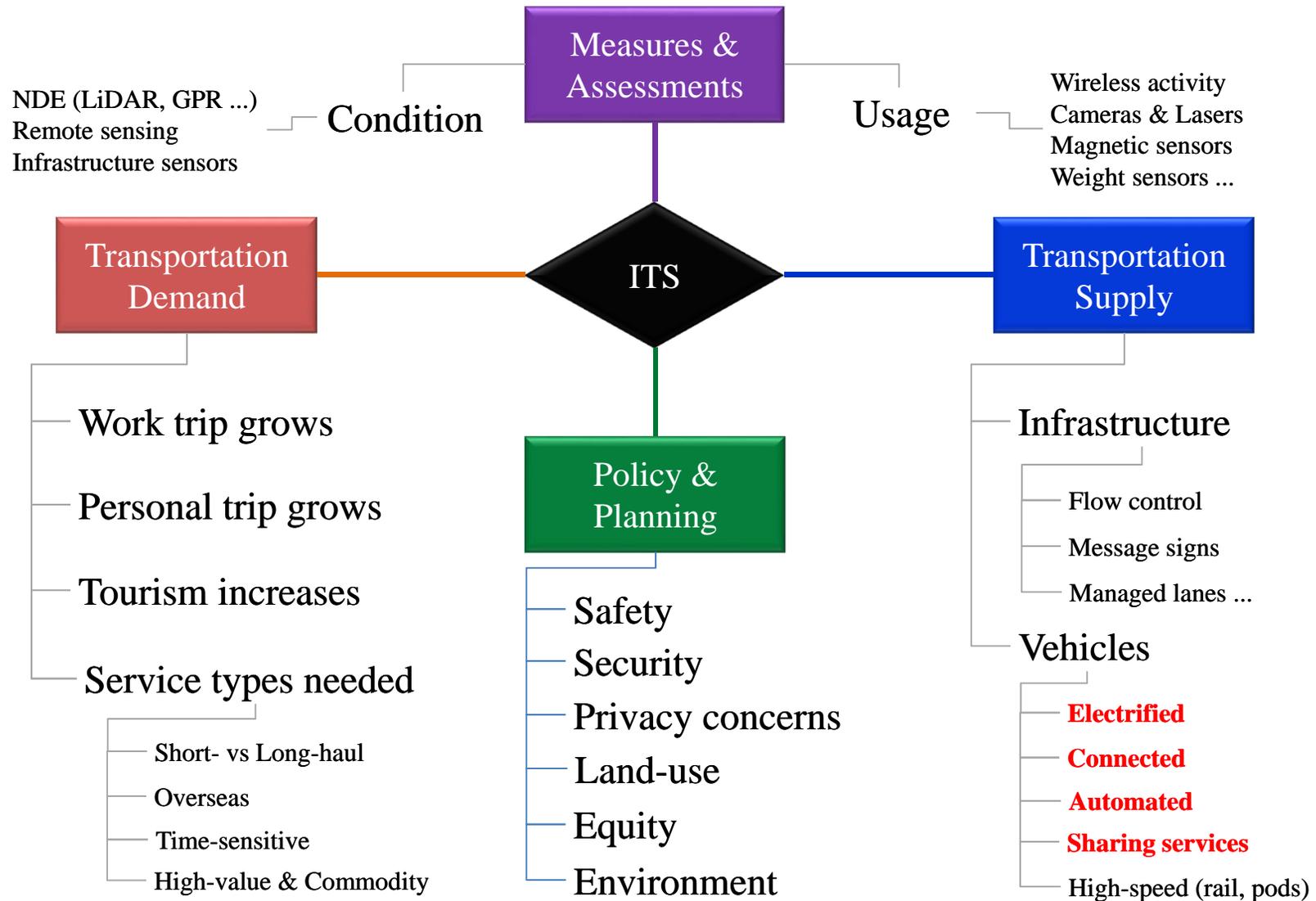
# Transportation Research is Multidisciplinary



ITS: Brains at the intersection, helping us to manage complex interdependencies.

Innovation tends to occur with interdisciplinary approaches.

# Rapid Innovations in Every Category



# Congestion is a growing threat for many cities ...



Source: Washington's Top News (WTOP, 2016)



Source: Emirates 24/7 (2016)

- Good news
  - Each vehicle is the movement of people, goods, & waste
  - Symptom of a robust economy
- Bad news
  - Squanders critical resources (time and fuel)
  - Creates anxiety, stress, and loss of productivity
  - Amplifies safety and security challenges
  - Pollutes the air we breath (smog)

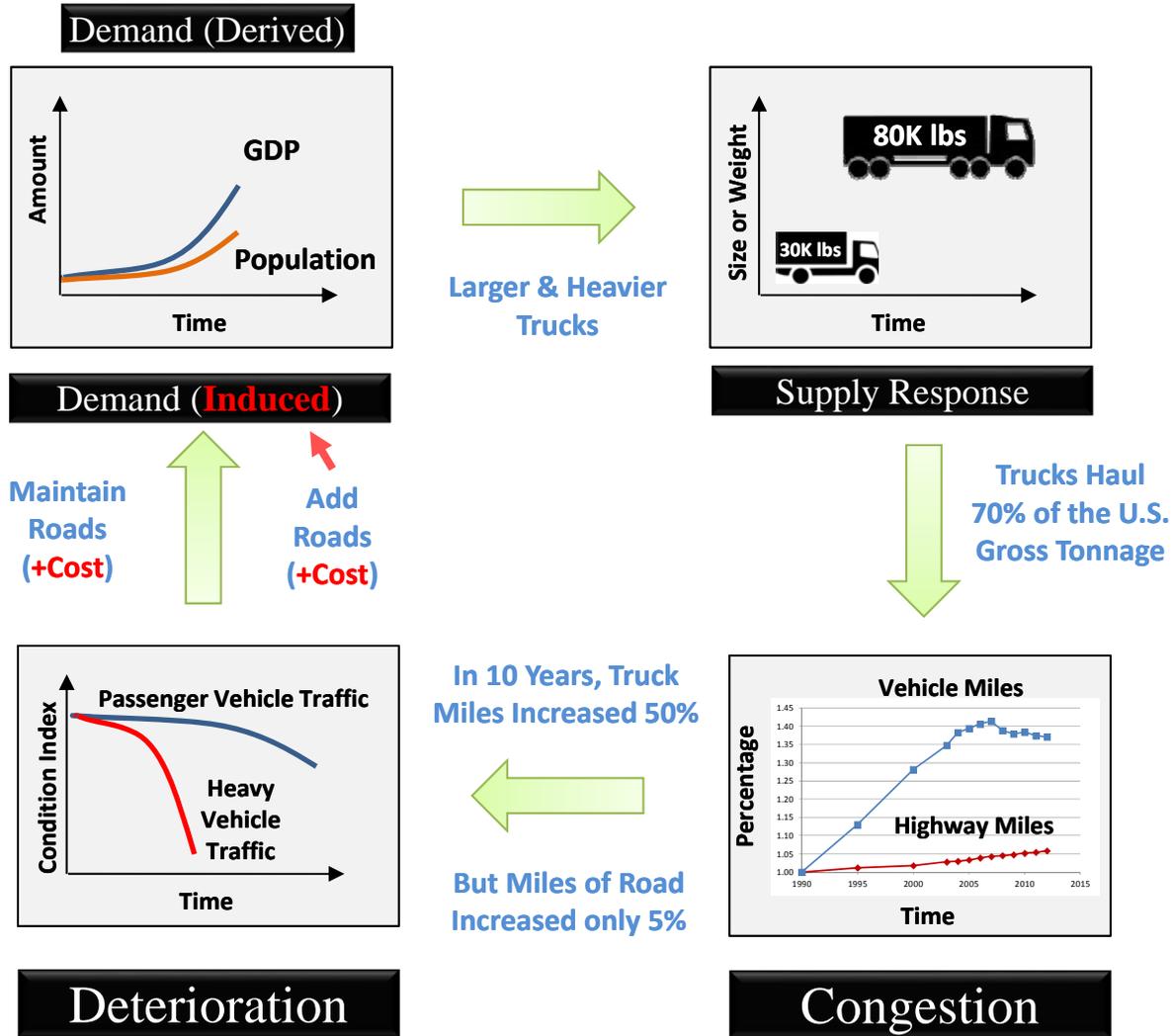
# The Cost of Congestion



- Cost factors (annual average)
  - Lost productivity (time wasted)
  - Wasted fuel
  - Environmental effects that are undesirable
  - Price increases for transportation services
- Cost equivalents (U.S.)
  - Federal Govt: double the annual spending on highways
  - Person: \$1700 tax plus 40 hours of lost time in traffic

Source: Center for Economics and Business Research (2014)

# What's the solution? Simply adding more lanes?



# The Vision for Smart Cities

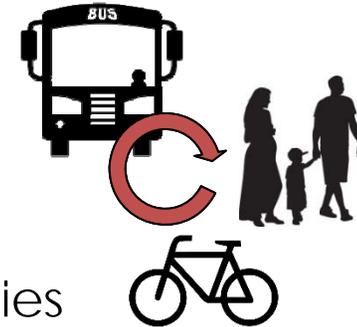
- **Zero** congestion
  - Travel time decreases
  - Travel time becomes more reliability
  - Direct and indirect costs decrease
- **Zero** traffic fatalities
  - Crashes kill 38,300 and injures 2M annually<sup>a</sup>
    - Deaths equivalent to weekly Jumbo Jet explosions
  - 94% of causes faults the human driver
- **Zero** pollution
  - Outdoor air pollution kills 3.2M annually (world)<sup>b</sup>
  - CO<sub>2</sub> emissions create green-house warming effects
- **Zero** stress (“*sustainability, mobility, opportunity*”)
  - Beautiful and enjoyable outdoor spaces
  - Accessible, affordable, and lovable public transit
  - Walkable and bike-able communities
  - Safe, secure, and healthy environments



Source 1: Siradel (2016) Source 2: UT Austin (2015)

# Challenges To Build Smart Cities

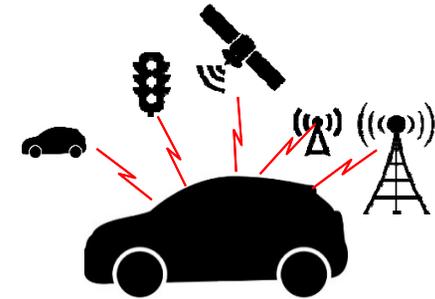
- Access to a trained workforce
  - New job descriptions (new skills)
  - Both IT and transportation savvy
  - Policy and planning interdependencies
  - Context sensitive solutions (environment, culture)
- Forecast how cities will transform
  - Impacts of technology
  - Travel behavior changes
  - Land use changes
  - Mindset towards public transit
  - Value and utility of walking and biking facilities
- Leverage **big data** and **connected things**
  - Rise of real-time data-driven applications
  - New sources of data
    - Crowd-sourcing, smart grid, RFID, M2M, IoT
  - Integrate with personal mobile devices
  - Security issues and privacy concerns



Source 1: UCL Institute (2016)

# Disruptive Innovations: Opportunities & Challenges

- Connected vehicles (V2V, V2I, V2X)
  - IT platform on wheels (IoT)
  - Collision avoidance (40% fewer crashes)<sup>1</sup>
  - Vehicle platoons increase capacity
  - Adaptive flow control (sustain mobility)
  - Enhance work-zone safety & throughput
  - Rapid incident clearance
- Driverless vehicles
  - Reduce crashes by 94%
  - Reclaim lost productivity (40 hours)
  - Reclaim city spaces (remote self-park)
- Mobility-as-a-service (MaaS)
  - Ride/vehicle share (Uber, Lyft, ZipCar)
  - Travel personalization (cloud)
    - Sync smartphone, office, home, car systems
  - Network-level traffic flow optimization



[Source 1: Insurance Institute for Highway Safety \(2016\)](#)

[Source 2: ECNmag \(2014\)](#)

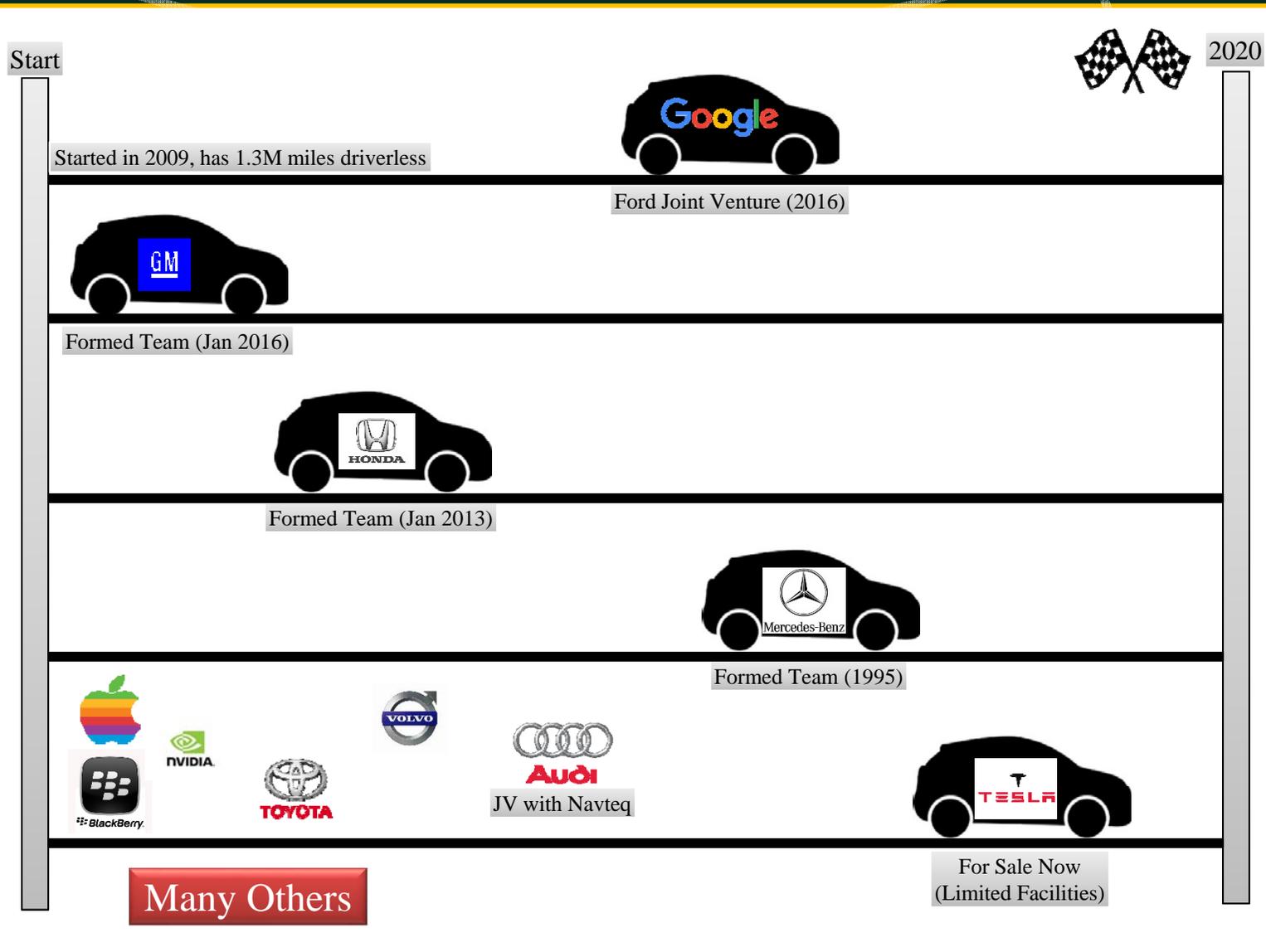
[Source 3: UCL Institute \(2016\)](#)

# The Race to Driverless Vehicles



[Source:](#) Harvard Business Review (2006)

# The race to deliver driverless vehicles is fierce ...



# Why are IT companies in the race?

- Information technology companies

- Huge market for “the brains”
- Forming key partnerships
- Piloting prototypes now
- Market ready by 2020



- Regulatory framework coming

- Government backing
  - USDOT commits \$4 Billion
  - United Kingdom awarded £100+ Million
  - NHTSA (USA) clarifies regulatory definitions (2/2016)<sup>1</sup>
- Cities still lagging, but
  - Smart City Challenge ignited action (77 cities)
  - Winner gets \$50M in June 2016 to prototype



Mercedes-Benz

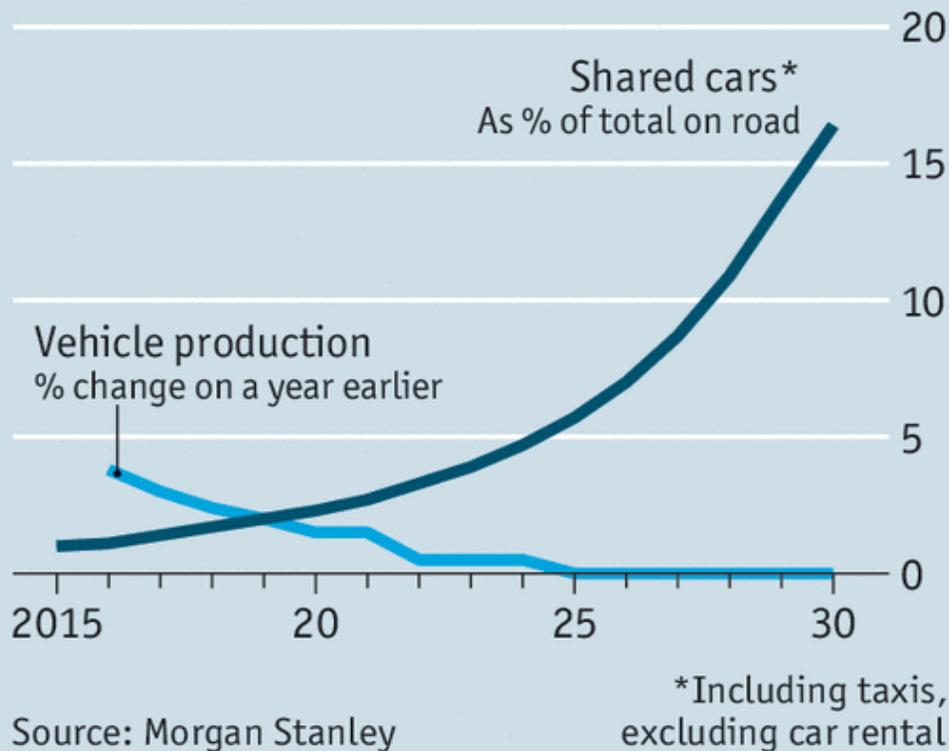


<sup>1</sup>NHTSA: Considers the artificial intelligence in the vehicle as the ‘driver’ for regulatory purposes (February 2016)

# Disruptive Innovation – Vehicle Sharing Services

## Sharing, not growing

Worldwide forecast



Source: Via Economist.com (2016)

Study: Rayle, L, S. Shaheen, N. Chan, D. Dai, and R. Cervero. 2015. App-Based, On-Demand Ride Services: Comparing Taxi and Ridesourcing Trips and User Characteristics in San Francisco, TRB 2015

### Adoption (early research)

- 5% use it daily
- 50% never tried it
- Service doubles/6-mo
- 40% fewer car owners

### Trips (early research)

- 3.1 miles on average
- 67% social/leisure
- 16% work
- 39% shift from Taxi
- 24% shift from bus
- Parking time reduced

### Uber case study

- Largest market share
- \$2B (2015)
- 13% less than cab fare
- 2X revenue growth
- Surpassed Taxis (2015)
- 4X trip growth in NYC
- 3X trip growth in SF

### Lyft case study

- 35% less than cab fare
- 30% market share

# Factors Driving Demand for Ride Sharing Services

- Convenience
  - Smartphone app based
  - Door-to-door service
- Price transparency
  - Real-time quotes
  - No tipping
- High visibility service
  - See your vehicle as it approaches
  - Waiting time estimate and count down
  - Travel time estimate and count down
- Self-policing enhances service & security
  - Riders and drivers rate each other
  - Bad riders and drivers economically forced out
- Accessible to non-driver population
  - Young adults (fewer are driving; smartphone addicts)
  - Elderly and disabled (baby boomers)
  - First and last mile connectivity (e.g. to transit)



# Mixed Reaction Worldwide

- Competing interests
  - Taxi companies protesting
  - Users petition for adoption
- Regulatory challenges
  - Smartphone apps
    - connects riders to drivers
  - Private vehicles
    - drivers share them
- Potential macro benefits
  - Vehicle utilization increases
  - Ownership decreases
- Uncertainties
  - Safety and security
  - Taxes
  - Insurance
  - Fairness
- **Driver-less vehicle sharing (coming soon)**



Source: BBC News (2016)



Source: Malaymail (2016)

# Transitional Challenges for Smart Cities

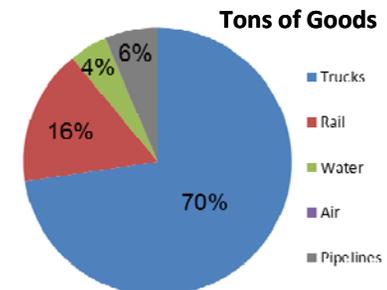
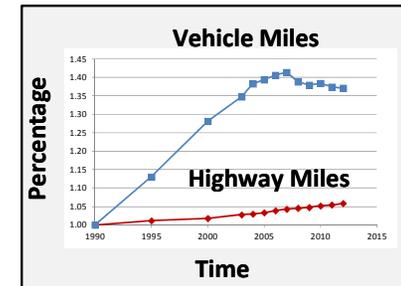
- **Policy & planning** related challenges
  - Normalize regulations (autonomous vs. regular vehicles)
  - Set new standards or fix fragmented standards
  - Handle public expectations and confusions
  - Work with Transportation Network Companies (TNCs)
  - Manage uncertain impacts on mode choice
- **Vehicle** related challenges
  - Robots and human drivers share roads
  - Varied technology capabilities
  - Interoperability (trucks, transit, car)
  - Service facilities and requirements
- **Infrastructure** related challenges
  - Synchronizing messages/signs with robots
  - People versus robot traffic signaling
  - Intermodal facilities accommodate
    - Last mile links to transit (TNCs)
    - Freight and port facilities (truck platoons)



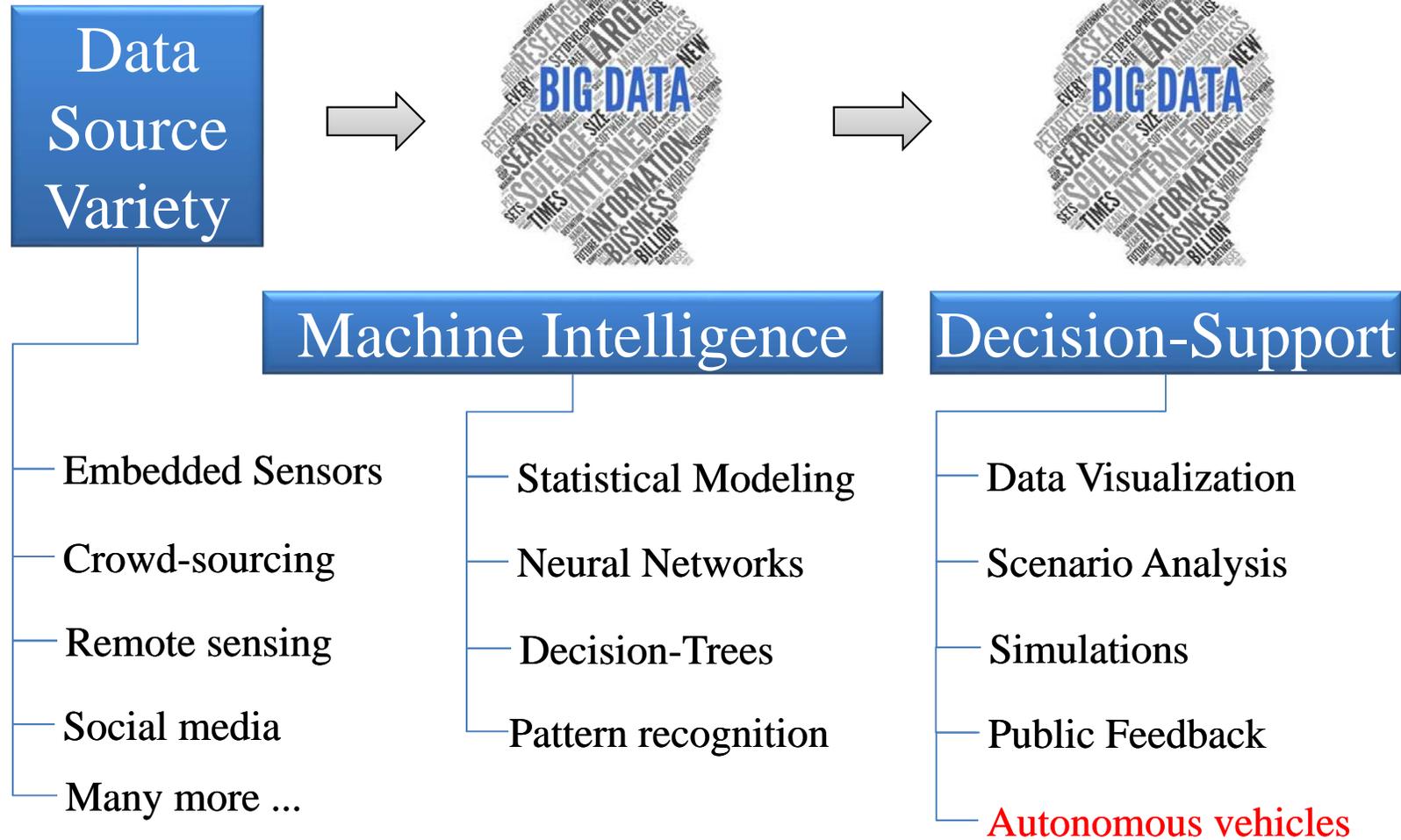
[Source 1: The Telegraph \(2015\)](#) [Source 2: LA Times \(2015\)](#)

# Data Driven Decision-Making

- Total Vehicle miles traveled (VMT)
- Annual Average Daily Traffic (AADT)
- Peak Hour Factor (PHF)
- Average Travel Time
- Intersection Throughput
- Flow Density (e.g. vehicles per mile per lane)
- Flow Volume (e.g. vehicles per hour)
- Freight Cost Per Ton-Mile
- Passengers per Hour
- Trains per Day
- Crash statistics
- Emission levels (e.g. metric tons of CO<sub>2</sub>)
- Many more ...



# BIG DATA Analytics



# Some Applications of Big Data Analytics

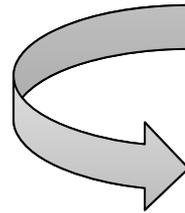
- Real-time **traffic analysis**
  - Optimized operations and management
  - Both local and system-wide
  - Pre-trip guidance
- Long-term **Planning**
  - Trip demand forecasting
    - Micro-level GPS activity enhances accuracy
  - Mode shift analysis
    - Ride-sharing vs. Transit (where to invest?)
  - Land use changes (parking, sprawling)
  - Crash cause statistics (vehicle probe data)
- Optimize **maintenance** strategies



# Research Questions?



Lots



## Research Questions (Benefits and Costs)

- **Benefits Analysis**
  - Congestion reduction
  - Crash reduction
  - Pollution reduction
- **Cost Analysis**
  - Technology acquisition and deployment
  - Training to deploy new technologies
  - Multimodal facility modifications
  - Intermodal facility modifications
- **Economic impacts**
  - Enhanced trucking capacity
  - Enhanced rail capacity
  - Vehicle electrification



# Research Questions (Qualitative Impacts)

- Travel demand changes?
  - More people traveling (blind, unlicensed, disabilities)
  - Longer travel distances?
  - Cases for/against more congestion?
- Parking demand changes?
  - If cars self-park in distant lots
  - Currently 31% of land devoted to parking in urban cores
- Will urbanization accelerate or slow down?
  - People move to cities (no parking issues) or
  - People live further (more productive during commute)
  - Evaluation of cost, speed, and mode choice
- Traffic laws and enforcement changes?
  - What are the implications?
- Insurance changes?
  - Robots make decisions instead of people
- Workforce changes?
  - Job repurposing for drivers of taxis, buses, trucks, ferries, etc.



# Research Questions (Quantitative Impacts)

- **Capacity of multimodal corridors**
  - Geometry changes
    - Narrower lanes
    - Median elimination
    - Shoulder narrowing
    - Reclamation of street parking
  - Managed lanes (HOV, HOT, reversible)
  - Truck-only platooning
  - Car-only platooning
  - Transit priority and emergency vehicle lanes
  - Mixed traffic platooning
- **Capacity of interrupted facilities**
  - Coordinated traffic signaling – collectors/arterials feeding highways
  - Adaptive traffic signaling
  - Adaptive ramp metering
- **Capacity of the Network**
  - Big Data and machine learning identifies derive optimal routes
  - Impact of ride-sharing technology penetration (Uber, Lyft, etc.)
  - Impact of shared vehicle ownership
  - Impact on mode shifting (will they take away from public transit?)
- Impacts on **fuel** and energy **consumption**
  - Supply and demand analysis



# Research Questions (Scenario Studies)

## • Operations

- How would robots and humans share the road?
- What are the new **safety and reliability testing** evaluations?
- What infrastructure changes are needed?
- What new technology and integration **standards** are needed?
- What is the optimum distribution of power/charging stations?
- **Vehicle hacking**: do we harden security or just plan for recovery?
- Will users 'flood' the system with trivial errands? Congestion?
- How to deal with a **system meltdown**?
  - Power grid? Communications grid?
- Can big-data and **machine learning** address any of these issues?

## • Planning

- How must **incident management** and **emergency response** change?
- What are new **vulnerabilities** of the evolving system?
- How would we deal with public panic if the system fails?
- How will **land-use** change? **Parking**? Sprawling?

## • Policy

- How must **traffic laws** and **enforcement** change?
- How will the insurance industry change? Who is **liable** in a crash?
- How do we educate diverse stakeholders? **Privacy** concerns?
  - Carmakers, technology firms, urban planners, governments, the public
- Are user-based **fees** needed to help fund infrastructure maintenance?
- How will we accommodate people who want to drive their own cars?



# Research Questions (Field Implementation & Issues)

- Technology and **equipment**
  - Coexistence of legacy and new hardware
  - Safety analysis of vehicle retrofit devices
  - Evolution of data communication standards
  - Wireless spectrum harmonization
- System **deployment** issues
  - Specifications (what do all the numbers mean?)
  - Environmental impacts and considerations
  - Installation planning to minimize disruptions
- **Computing** framework
  - Accommodating cloud and edge computing
  - Structured and unstructured data housing
  - Handling velocity, volume, and variety
  - Sensor fusion techniques
  - Machine learning tools and techniques



# Research Questions (Basic Technology and Issues)

- **Navigation learning**
  - GPS is accurate only to a few meters and subject to occlusions
  - Updating 3D maps of the environment in real-time
  - Currently speeds are typically low (<60 km/h)
  - Following faded lane markers
- **Challenges to technology (snow, heavy rain, night lights)**
  - Google & Nissan admitted that their vehicles must pull over in storms
  - Ford is addressing the issue using LiDAR maps
- **Human-Machine Interface**
  - Driver complacency in autopilot mode creates handoff issue
  - Diminished driver attention and **reaction time**
- **Policy, Protocols, and standards**
  - **Infrastructure readiness** and modifications
  - Uniformity of **regulations**
  - Insurance impacts
  - Crash liability
- **The public**
  - **Privacy** and **security concerns**
  - Top manufacturers will release models by 2020
  - Some analysts cautions to add 5-years



Source 1: ArabianBusiness.com (2015)

Source 2: DailyMail.com (2016)

# Research Questions (Advanced Technology/Issues)

- GIS system with **real-time 3D mapping**
  - Map localization performance and **issues**
  - Path planning performance and issues
- Cameras and **Image Processing**
  - Object detection **performance**
  - Object classification performance
  - Object segmentation performance
- See through **fog** and dark
  - RADAR (proximity detection)
  - Ultrasonic (proximity detection)
  - LiDAR (360-degree vision)
- Dedicated low-cost **supercomputers**
  - NVIDIA DRIVE™ PX 2 capable of 24 Trillion 'deep learning' operations per second (equivalent of 150 MacBook Pros), supporting 12 simultaneous camera streams, plus LiDAR, RADAR, and Ultrasonic sensors [[html](#)] used by Audi, BMW, Daimler, Ford
  - Google, Apple, BlackBerry, Samsung, etc.
- **Machine learning** software
  - Accumulate more **driving wisdom** than humans over time
  - Never distract and never repeat a mistake (unlike humans)
  - Sensor calibration, data synchronization, sensor fusion
  - Establish vehicle position relative to static and dynamic objects
  - Calculate optimal path for safe travel
  - 'Deep' neural network learning from successes, failures, and other vehicles
  - **Shared learning network** from effective driving behaviors



Source 1: NVIDIA (2016)

# Research Questions (Autonomous Vehicles)

- What is the case for **driverless**?
  - Humans lack the reaction time to take over
  - Humans become too dependent on autopilots
  - Drivers will become less experienced over time
  - Situations requiring handover are likely too complex
- What is the case for **self-driving**?
  - Computers are not fail-safe
  - Computer cannot make good or moral decisions
  - Bad weather may hamper self-driving performance
- How long will full **adoption** take if ever?
  - Pew Research in 2015 found that
    - 50% won't drive in one
    - 59% of college graduates will
    - 36% of rural residents will

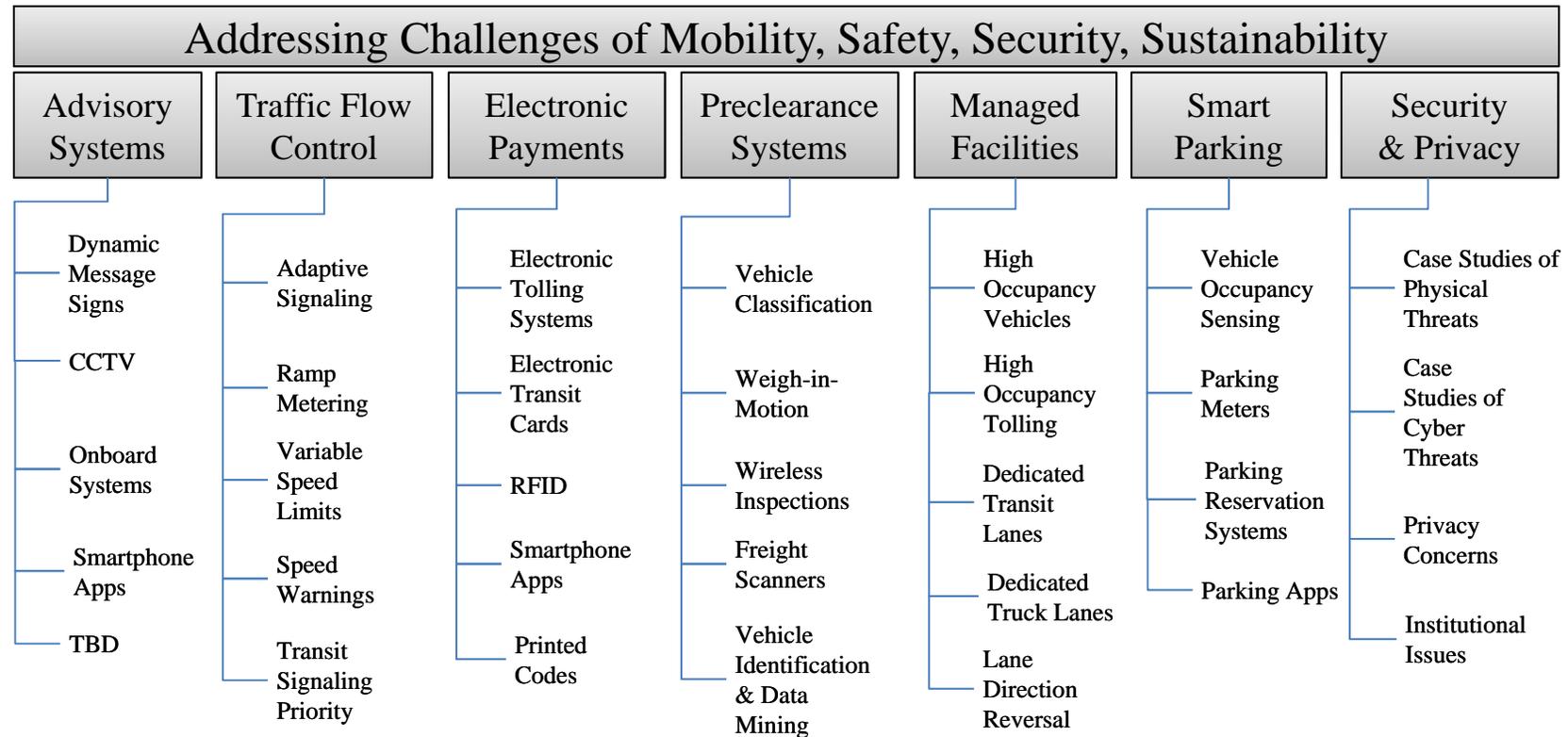


# Research Questions (Emerging Technologies)

- Emerging applications of s-UAVs (small **drones**)
  - Infrastructure inspections (roads, pipelines, bridges, rail)
  - Law enforcement
  - Emergency management
    - Fire access intelligence
    - Crash clearance intelligence
    - Disaster relief (e.g. flood management)
    - Search and rescue
  - Government operational missions (e.g. security)
  - Land surveillance
  - Traffic analysis
  - Lightweight package delivery (e.g. Amazon)
- Future applications of **Hyperloops**
- **Implications** to policy, regulations, standards
  - Regulations are country dependent
  - Sharing of frequency spectrum for communications
  - Privacy, safety, quality-of-life (noise, visual intrusion)



# Curricula Overview for Basic ITS

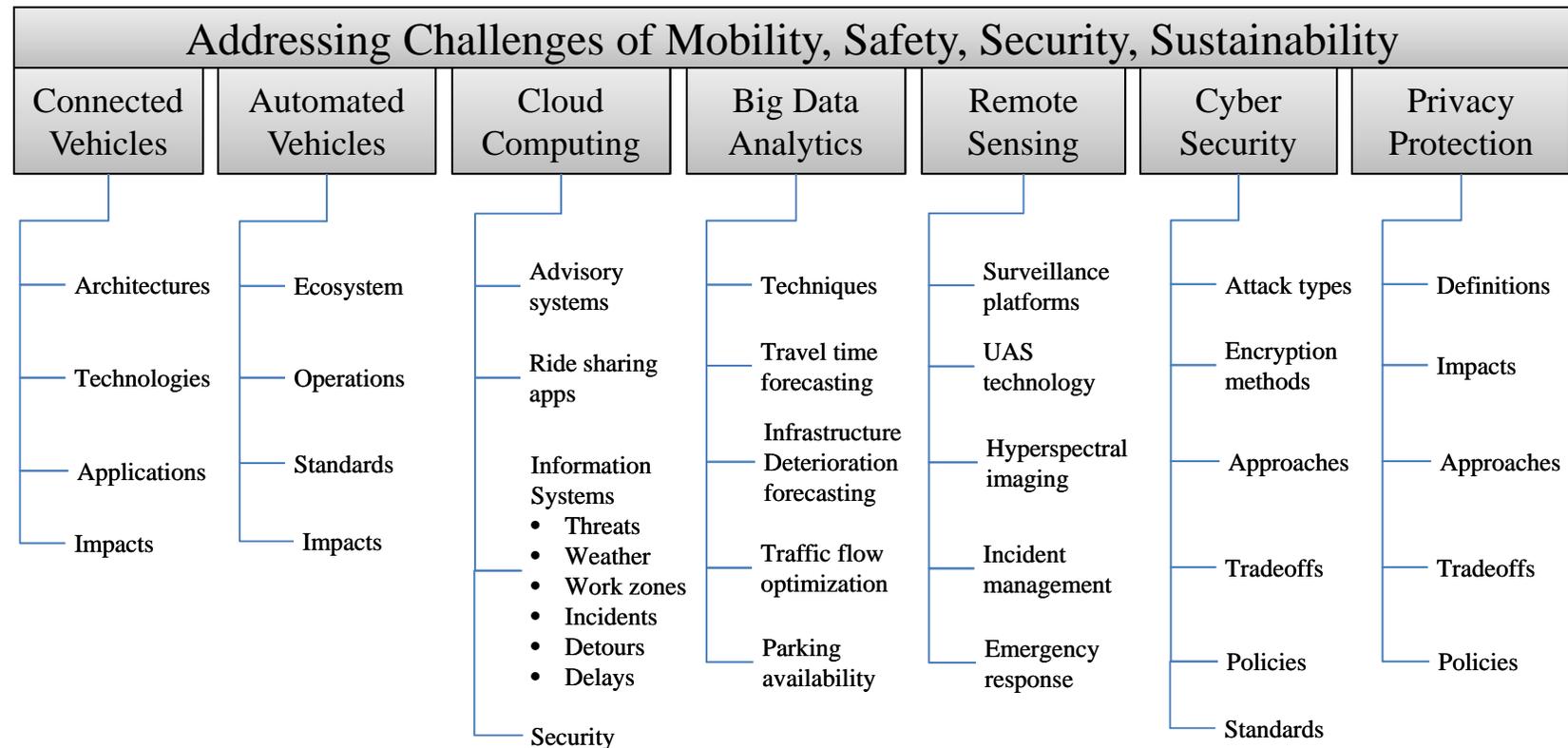


How would you measure the performance of these systems?

What criteria do planners use to determine need?

What are the cost estimates per deployment?

# Curricula Overview for Advanced ITS



How would you measure the performance of these systems?

What criteria do planners use to determine need?

What are the cost estimates per deployment?

# Last Words

- Rapid technology adoption
  - Promising solutions (lower cost)
  - High uncertainty
  - Complex interactions
  - Multidisciplinary solutions
- Plan ahead (**often**)
  - Establish vision and goals
  - Formulate the key questions
  - Research the key questions
  - Anticipate change
  - Develop a **compatible workforce**
  - Plan collaboratively w/ stakeholders
  - Accommodate the changes

